

24th ANNUAL REPORT  
For the year ended 30th June 2008

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## CORPORATE DIRECTORY

### DIRECTORS

Mr Paul Anthony Rengel (Chairman)  
Mr John Chan (Managing Director)  
Mr Richard Dean Rimington  
Mr John Boon Heng Cheak  
Mr Kee Kong Loh

### COMPANY SECRETARY

Darren John Pateman

### PRINCIPAL REGISTERED OFFICE

Finbar Group Limited  
Level 3  
15 Labouchere Road  
SOUTH PERTH WA 6151  
PO Box 113  
SOUTH PERTH WA 6951  
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Email: [info@finbar.com.au](mailto:info@finbar.com.au)  
Website: [www.finbar.com.au](http://www.finbar.com.au)

### SHARE REGISTRY

Computershare Investor Services Pty Ltd  
Level 2, Reserve Bank Building  
45 St Georges Terrace  
PERTH WA 6000  
Telephone: +61 8 9323 2000

### AUDITORS

KPMG  
152 - 158 St Georges Terrace  
PERTH WA 6000

### SOLICITORS

Chalmers Legal Studio  
Studio 7  
82 King Street  
PERTH WA 6000

# CHAIRMAN'S REPORT



15 September 2008

I am pleased to present to you the company's twenty fourth annual report for the fiscal year to 30 June 2008, which again shows excellent profitability and solid asset growth with Finbar achieving a record after tax profit of \$12.23 Million.

Whilst there has been a downturn in some sections of the property market, Finbar continues to be well placed with high levels of presales and a substantial value of work in progress on high quality development projects with more projects planned to come on stream in the short term.

The company's marketing has not been significantly impacted by the uncertainty which currently prevails in financial markets and in particular, the mortgage funding sector. This means that in the absence of unforeseen complications in the funding sector, continuing customer demand is anticipated. The company's strong balance sheet and liquid financial position is also anticipated to provide new opportunities as industry demand for raw materials and services eases back and competition for suitable properties also levels out.

Shareholders have again received a good level of fully franked dividend and the directors are confident that the company continues to be well placed for future profitability on its current projects, and that Finbar continues to be a sound investment with potential for continuing growth and steady future earnings.

I am pleased again to commend to shareholders the dedicated efforts and enthusiasm of the Executive and Staff. Finbar operates with a comparatively small, but very effective team with the success of the company clearly in focus. I also thank my fellow directors for their endeavours and support during the year and would like to assure shareholders that the non-executive directors will continue to take a diligent and positive approach to ensure that Finbar continues on a profitable path of balanced growth.

The company will hold its Annual General Meeting on 10th November 2008, the details of which are enclosed with this Annual Report. The directors wish to encourage shareholders to attend the AGM and to meet them and other shareholders.

With Compliments,

A handwritten signature in black ink, appearing to read 'P. Rengel'. The signature is fluid and cursive.

Paul Anthony Rengel  
Chairman of Directors.

# ABOUT FINBAR

Finbar Group Limited is an Australian property development company listed on the Australian Stock Exchange trading under the security code 'FRI'.

Incorporated in 1984, Finbar first listed as a property development company in 1995 and has established itself as the market leader in built form apartment development in the Perth metropolitan area.

Finbar's core business lies in the development of medium to high density residential apartments and commercial property within the state of Western Australia where it carries out its development projects in its own right or through incorporated special purpose entities and joint venture companies of which the company either directly or indirectly holds interests in project profitability ranging between 50% and 100%.

Finbar's business model involves the acquisition of suitable development land either directly or by way of incorporated joint ventures whereby equity partners are sought to allow the company to leverage into larger redevelopment projects to take advantage of the benefits of economies of scale and to help spread project risk.

Joint venture opportunities are also brought to the company through land owners who require partners with project delivery expertise. Joint ventures of this nature enable the company to leverage our development expertise and help limit the level of capital contribution required by the company.

In addition to residential projects, the company is currently developing and intends to retain an interest in office buildings to provide future annuity income to supplement core residential development income.

## HIGHLIGHTS

- After tax profit of \$12.23m for the year to 30 June 2008.
- Strong increase in earnings per share.
- July and August settlements for Ceresa and Domus bring early revenue for FY 2009.
- Monadelphous secured as head tenant of Albany Highway commercial building.
- Interim dividend of 2c paid in March 08, Final of 4c paid in September 08.
- Expected profit increase for FY2009.

Key Results	FY08	FY07	MOVEMENT
Net Profit After Tax	\$12.23m	\$2.92m	▲ 320%
Earnings Per Share (basic)	8.76 cents	2.32 cents	▲ 278%
Net Tangible Assets Per Share	47.5c	44.7c	▲ 6.3%
Return on Equity	18.16%	4.88%	▲ 272%

# REPORT TO SHAREHOLDERS

I am pleased to announce that the 2008 financial year has been a highly successful year.

Settlements of units in projects including Sol, Altair, Soho, and Infinity helped produce a record result, both in terms of settlements and profit. Finbar achieved a record full year profit of \$12.23 million profit after tax, representing an increase of 320% over the previous corresponding period.

The company still has a strong pipeline of projects with work continuing on Horizon on Sixth, Reflections, Circle, and Royale, and work commenced during the financial year on Horizon on Central, Code, The Saint, and Verve, the completion of which will support the future earnings of the company over the next three years.

Settlements of the sales in projects including Sol, Altair, Soho, and Infinity are now fully complete. Settlements at the Del Mar project have also occurred with 42 units in the 49 unit project sold and settled.

Shortly after financial year end we reported the completion of the Domus and Ceresa projects. The majority of settlements of sold lots in these projects have now occurred which has produced early sales revenue to underpin earnings for the 2009 financial year.

The company has secured a wholly owned subsidiary of Monadelphous Group as the head tenant for the commercial building to be constructed on a portion of the company's land at 59 Albany Highway. Monadelphous will occupy 85% of the building for 12 years (plus options) and it is our intention to retain our interest in the building once complete to provide an alternate income stream to supplement our core property development income.

Work on the office building has now commenced and completion is expected in early 2010.

In July, Finbar launched 'The Edge', a 75 unit residential building being constructed within 300 metres of the Swan River on the City's fringe. The marketing launch took place in July in what is a relatively subdued local property market. To date 24% of the project has been pre-sold which is a strong endorsement of the product at this early stage. The marketing campaign will continue throughout the year with the intention of achieving an acceptable level of presales by the time works are scheduled to commence in 2009.

In February we received development approval which will allow for the construction of a 16,650 sqm office building on the company's wholly owned 175 Adelaide Terrace property which is now being marketed for lease.

## GENERAL BUSINESS

Finbar has a strong track record of project completions in the Perth metropolitan area and as such the Company continues to enjoy strong local brand recognition and loyal support from a local customer base.

Finbar outsources its development activities to external consultants, sales persons, and building contractors. The administration of the Company along with operating decisions, investment and acquisition decisions, and capital management decisions continue to be made by the board and management. The Company employs nine staff members in its South Perth offices.

This outsourcing model allows the company to expand and contract with low fixed operating costs as the Company's capacity and activity requires. The structure helps to ensure ongoing versatility and agility in acquisition and development decisions, which is one of the Company's strategic competitive advantages.

The year has seen Finbar continue to display a strong working relationship with key building contractors who work exclusively for the Company. These relationships help to insulate Finbar against the current shortage of local contractors in Western Australia brought about by the strong demand for labour in the State's resource sector.

## CAPITAL MANAGEMENT

The tightening of global credit markets during the year has not had a noticeable effect on the Company's access to funding for its development facilities.

Construction finance for all projects is provided by traditional debt facilities from Australian major banks. Facilities are bank bill facilities and are exposed to daily interest rate fluctuations.

Apart from changes to the base rate brought about by government fiscal policy and increased costs in the banks' wholesale funds, the Company has not experienced increases in bank facility margins and continues to enjoy strong relationships with the banks which provide project funding.

Interest rates are within the ranges provided in our project feasibilities, and in many cases development funding is hedged. Finbar has no mezzanine finance facilities.

The Company continues to secure pre sale contracts on residential developments and leasing commitments on commercial developments prior to the commencement of construction to help mitigate exposure to debt facilities associated with construction finance and the uncertainty of future markets.

## OPPORTUNITIES

2008 has seen a softening in the Perth real estate market as interest rate increases, the tightening of the credit market, and global economic uncertainty have had an effect on the real wealth and confidence of regular home owners and our competitors. This has put downward pressure on the price of raw development land and has increased the level of stock available for development.

The Company is very well positioned to take advantage of this situation, with its strong cash position, market leading margins, and strong pre-sale support underpinning existing projects, and as such will have been actively seeking acquisition and joint venture opportunities to bolster the project pipeline for 2011 and beyond.

One such opportunity is a major joint venture development secured today. The deal will see a joint venture partner acquire the former home of the Australian Broadcasting Corporation located at 187 Adelaide Terrace in East Perth for \$37.58 million. Finbar will enter into a development agreement under which it will contribute \$17.5 million as additional working capital, carry out the redevelopment of the landmark site, and both parties will share equally in the development profit.

The ABC property is a prime 1.28 hectare site located on the doorstep of the city with 75 metre frontages to both Terrace Road and Adelaide Terrace. The site is nestled between several current and former Finbar developed projects which include the Westralian Apartments to the immediate east on the Terrace Road frontage, and Reflections Apartments currently under construction to the immediate west. The Company's Fairlanes site is located to the immediate east on the Adelaide Terrace frontage.

The portion of the site with frontage to Adelaide Terrace is zoned commercial and allows for a mixture of office, residential, serviced apartment, hotel, and retail development subject to council approval. The portion of the site with Terrace Road frontage is zoned residential R160.

It is our intention to seek approval for a landmark apartment development to be constructed on the Terrace Road frontage to benefit from the premium uninterrupted views that are available across Langley Park to the Swan River and beyond. Finbar has demonstrated through its successful former and current projects that luxury residential apartments on Langley Park are highly sought after.

The company will consider many options available for the development of the Adelaide Terrace frontage which will include the integration of the former ABC administration block and radio building into any proposed redevelopment due to the heritage significance and listing of the former home of the ABC. Finbar has a track record of dealing with heritage building integration in a sensitive and responsible manner having prior experience restoring heritage buildings that are integrated into larger redevelopment approvals such as the Hill 60 Homestead in Rivervale and the former Royal WA Institute for the Blind offices in Maylands. The former has been touted by the Heritage Council of Western Australia as being an exemplary case study in leading conservation work.

Securing this site acquisition and joint venture is an important strategic opportunity for our company. Not only is the site an exceptional property in an area in which we have demonstrated a high level of development experience and market acceptance, but the JV structure allows Finbar to leverage this experience to seek an excellent return to our shareholders whilst limiting our level of capital contribution.

Although we are at very early stages of project assessment, we anticipate the ABC project could yield end sales values of approximately \$450 million and provide an enormous boost to our project pipeline for the next five years.



*Aerial view of Perth with ABC site outlined in red*

## OUTLOOK

2008 has been a year of great volatility for the Australian market in general and in particular the property sector.

Although declining market sentiment and changing credit conditions have reduced equity market valuations in the property sector, those companies with strong balance sheets, conservative management, and excellent project pipelines with high levels of presales such as Finbar are well placed to take advantage of and prosper from the opportunities that present themselves in markets such as we are currently experiencing.

The board and management will continue to work hard this year to move toward completion of current projects, and actively seek opportunities to bolster the company's project pipeline.

The company's profit is realised on the completion and settlement of sold projects. The 2009 financial year has already seen the completion of two major projects; Ceresa and Domus. Three additional project completions are expected in the second half of the financial year.

With these completions, the Company is anticipating improvement on current levels of profitability for the 2009 financial year.

A handwritten signature in black ink, appearing to read 'Darren Pateman'.

Darren Pateman  
Chief Executive Officer / Company Secretary

15 September 2008

# PROJECT SUMMARY



## **DEL MAR – 3 The Palladio, Mandurah Ocean Marina**

Apartments	49 – 1, 2 and 3 Bedroom
Commercial	0
Average Sale Price To Date	\$623,335
Units Sold	42
Sales Contracts Secured	\$26,180,050
Total Project Sales Value	\$31,045,050
Estimated Completion Date	Completed
Project Company	Finbar Group Limited
Finbar's Ultimate Interest	100%



## **DOMUS – 375 Hay Street, East Perth**

Apartments	80 – 1 and 2 Bedroom
Commercial	1
Average Sale Price To Date	\$466,588
Units Sold	77
Sales Contracts Secured	\$35,927,288
Total Project Sales Value	\$38,547,288
Estimated Completion Date	Completed
Project Company	375 Hay Street Pty Ltd
Finbar's Ultimate Interest	50%



## PROJECT SUMMARY

# CERESA

### **CERESA – 12 Tanunda Drive, Rivervale**

Apartments	113 – 2 and 3 Bedroom
Commercial	0
Average Sale Price To Date	\$616,035
Units Sold	107
Sales Contracts Secured	\$65,931,800
Total Project Sales Value	\$70,166,800
Estimated Completion Date	Completed
Project Company	Rivervale Concepts Pty Ltd
Finbar's Ultimate Interest	50%



## HORIZON APARTMENTS *on Sixth*

### **HORIZON ON SIXTH – 49 Sixth Avenue, Maylands**

Apartments	62 – 2 and 3 Bedroom
Commercial	0
Average Sale Price To Date	\$546,298
Units Sold	62
Sales Contracts Secured	\$33,870,500
Total Project Sales Value	\$33,870,500
Estimated Completion Date	Financial Year 2009
Project Company	Lot 1 to 10 Whatley Crescent Pty Ltd
Finbar's Ultimate Interest	100%

# PROJECT SUMMARY



## REFLECTIONS

Waterfront Apartments

### REFLECTIONS – 98 & 100 Terrace Road, East Perth

Apartments	138 – 2 and 3 Bedroom
Commercial	4
Average Sale Price To Date	\$920,353
Units Sold	140
Sales Contracts Secured	\$128,830,387
Total Project Sales Value	\$130,869,887
Estimated Completion Date	Financial Year 2009
Project Company	Burt Way Developments Pty Ltd
Finbar's Ultimate Interest	50%



### CIRCLE – 89 & 98 Lake Street, Northbridge

Apartments	31 – 2 And 3 Bedroom
Commercial	6
Average Sale Price To Date	\$547,257
Units Sold	34
Sales Contracts Secured	\$18,606,750
Total Project Sales Value	\$22,296,750
Estimated Completion Date	Financial Year 2009
Project Company	Lake Street Pty Ltd
Finbar's Ultimate Interest	100%

# PROJECT SUMMARY

## HILL 60 HOMESTEAD – Tanunda Drive, Rivervale

Estimated Completion Date	Financial Year 2009
Sales Contracts Secured	\$1,980,000
Total Project Sales Value	\$1,980,000
Project Company	Rivervale Concepts Pty Ltd
Finbar's Ultimate Interest	50%



## HORIZON APARTMENTS *on Central*

### HORIZON ON CENTRAL – 54 Central Avenue, Maylands

Apartments	50 – 2 and 3 Bedroom
Commercial	0
Average Sale Price To Date	\$552,410
Units Sold	50
Sales Contracts Secured	\$27,620,500
Total Project Sales Value	\$27,620,500
Estimated Completion Date	Financial Year 2010
Project Company	Lot 1 to 10 Whatley Crescent Pty Ltd
Finbar's Ultimate Interest	100%

# PROJECT SUMMARY

## **HORIZON HERITAGE – Maylands**

Apartments	12
Estimated Completion Date	Financial Year 2010
Sales Contracts Secured	\$0
Total Project Sales Value	\$13,200,000
Project Company	Lot 1 to 10 Whatley Crescent Pty Ltd
Finbar's Ultimate Interest	100%



## **ROYALE – 369 Hay Street, East Perth**

Apartments	193 – 1, 2 and 3 Bedroom
Commercial	4
Average Sale Price To Date	\$496,826
Units Sold	190
Sales Contracts Secured	\$94,397,000
Total Project Sales Value	\$98,220,000
Estimated Completion Date	Financial Year 2010
Project Company	375 Hay Street Pty Ltd
Finbar's Ultimate Interest	50%

## PROJECT SUMMARY

### CODE 69 MILLIGAN ST

#### CODE – 69 Milligan Street, Perth

Apartments	110 – 1 and 2 Bedroom
Commercial	4
Average Sale Price To Date	\$516,013
Units Sold	112
Sales Contracts Secured	\$57,793,500
Total Project Sales Value	\$59,043,500
Estimated Completion Date	Financial Year 2010
Project Company	701 Wellington Street Pty Ltd
Finbar's Ultimate Interest	50%



### THE SAINT 118 ADELAIDE TERRACE

#### THE SAINT – 118 Adelaide Terrace, East Perth

Apartments	84 – 1, 2 and 3 Bedroom
Commercial	1
Average Sale Price To Date	\$574,294
Units Sold	85
Sales Contracts Secured	\$48,815,000
Total Project Sales Value	\$48,815,000
Estimated Completion Date	Financial Year 2011
Project Company	Finbar Group Limited
Finbar's Ultimate Interest	50%

# PROJECT SUMMARY



## VERVE – 145 Newcastle Street, Northbridge

Apartments	28 – 2 and 3 Bedroom
Commercial	6
Average Sale Price To Date	\$736,818
Units Sold	33
Sales Contracts Secured	\$24,315,000
Total Project Sales Value	\$25,665,000
Estimated Completion Date	Financial Year 2011
Project Company	406 & 407 Newcastle Street Pty Ltd
Finbar's Ultimate Interest	50%



ARTIST'S IMPRESSION



ARTIST'S IMPRESSION



## THE EDGE – 8 Hordern Street, Victoria Park

Apartments	75 – 2 and 3 Bedroom
Commercial	0
Average Sale Price To Date	\$847,250
Units Sold	18
Sales Contracts Secured	\$15,495,000
Total Project Sales Value	\$61,705,000
Estimated Completion Date	Financial Year 2011
Project Company	59 Albany Highway Pty Ltd
Finbar's Ultimate Interest	63.7%

## COMMERCIAL PROJECTS

### ST MARKS – 369-375 Stirling Street, Highgate

Total Net Lettable Area	3,200 m <sup>2</sup>
Percentage Leased	100%
Current Building Value	\$14,000,000
Area Leased	3,200 m <sup>2</sup>
Outlook	Future Redevelopment Potential On Expiry Of Existing Lease.
Project Company	Finbar Funds Management Ltd as RE For Finbar Property Trust
Finbar's Ultimate Interest	100%



ARTIST'S IMPRESSION

### 59 Albany Highway, Victoria Park

Total Net Lettable Area	12,701 m <sup>2</sup>
Percentage Leased	85%
Building End Value	\$75,000,000
Area Leased	10,788 m <sup>2</sup>
Estimated Completion Date	Financial Year 2010
Project Company	59 Albany Highway Pty Ltd
Finbar's Ultimate Interest	63.7%

# COMMERCIAL PROJECTS



## **FAIRLANES – 175 Adelaide Terrace, East Perth**

Total Net Lettable Area	16,550 m <sup>2</sup>
Percentage Leased	0%
Building End Value	\$135,000,000
Area Leased	0 m <sup>2</sup>
Estimated Completion Date	Financial Year 2012
Project Company	175 Adelaide Terrace Pty Ltd
Finbar's Ultimate Interest	100%

ARTIST'S IMPRESSION







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# DIRECTORS REPORT

FOR THE YEAR ENDED 30 JUNE 2008

The Directors present their report together with the financial report of Finbar Group Limited ('the Company') and of the Group, being the Company, its Subsidiaries and the Group's interest in Jointly Controlled entities for the financial year ended 30 June 2008 and the audit report thereon.

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# DIRECTORS REPORT

FOR THE YEAR ENDED 30 JUNE 2008

## 1 Directors

The Directors of the Company at any time during or since the end of the financial year are:

### Non-executive (Independent) Director

Paul Anthony RENGEL - B Com, FCA (Chairperson)                      Director and Chairperson since 22 May 1992                      Age: 67

Paul Rengel was appointed Chairman in 1992 and has 38 years of professional experience with international accounting firms and is currently director for corporate finance services with Equity Finance & Securities Pty Ltd in Perth.

Paul holds a Bachelor of Commerce degree from the University of Western Australia, he is a Fellow of the Institute of Chartered Accountants in Australia, an Associate Member of the Australian Institute of Company Directors, and an Associate Member of the Australian Institute of Management.

Paul is an experienced professional company director and is currently non-executive chairman of ASX listed scientific equipment manufacturer - XRF Scientific Limited, and non-executive chairman of ASX listed mineral exploration company - Stonehenge Metals Limited. He brings to the Board a wide experience in the public company sector, financial management and corporate governance.

### Non-executive Director

John Boon Heng CHEAK - B Com, B Eco                                      Director since 28 April 1993                                      Age: 65

John Cheak joined the Board in 1993 and has extensive experience in the governance of companies in property development, marine transportation and precision engineering sectors.

John has a Bachelor of Economics degree from the University of Western Australia and is a permanent resident of Singapore.

John is a non-executive director of Australian publicly-listed precision engineering company Zicom Group Limited, and non-executive director of CH Offshore Limited, Singapore and Scomi Marine Bhd, Malaysia, both publicly-listed marine transportation companies.

### Non-executive Director

Kee Kong LOH - B Acc, CPA    Director since 28 April 1993    Age: 56

Loh joined the board in April 1993 and has substantial experience in the governance of companies in property development, marine transportation, and electronics manufacturing sectors.

He has a degree in accountancy from the University of Singapore and is a member of the Institute of Certified Public Accountants of Singapore.

Loh is a director of PCI Limited (Singapore) and in the last three years has been a director of Cedar Woods Holdings Limited, Chuan Hup Holdings Limited and CH Offshore Limited which are publicly listed companies in Singapore, where he is a resident.

### Executive Director

John CHAN - BSc, MBA, MAICD (Managing Director)                      Director and Managing Director since 27 April 1995                      Age: 61

John Chan is Managing Director of Finbar, and a Director of its Subsidiaries and Jointly Controlled entities.

John was appointed director in 1995 and was instrumental in re-listing Finbar on the ASX as a property development company. Prior to joining Finbar, John headed several property and manufacturing companies both in Australia and overseas.

He holds a Bachelor of Science from Monash University in Melbourne and a Master of Business Administration from the University of Queensland. John is a Member of the Australian Institute of Company Directors, is a Trustee for the Western Australian Chinese Chamber of Commerce, and is a former Senate Member of Murdoch University.

## 1 Directors (continued)

### Executive Director

Richard Dean RIMINGTON

Director since 27 April 1995

Age: 49

Richard Rimington is an Executive Director of the Company, its Subsidiaries and Jointly Controlled entities.

Rick joined the board in 1995 and since that time has been instrumental in the growth of the Company following the Company's listing on the exchange as a property development company.

Rick brings to the Board over 23 years of experience in land subdivision and residential project development in Western Australia, South Australia and Queensland.

## 2 Company Secretary

Darren John Pateman - EMBA, Grad Dip App CorpGov, ACIS, AICD. AFAIM Company Secretary since 28 February 1996 Age: 39

Darren Pateman is the Chief Executive Officer and Company Secretary of Finbar, and Company Secretary of its Subsidiaries and Jointly Controlled entities.

Darren joined Finbar in 1995 and has had an active role in the growth of Finbar since re-listing on the stock exchange as a property development company in 1995. He has held a number of positions in his 13 years with the Company and was appointed CEO in 2006.

Darren is a Chartered Secretary and holds an Executive Master of Business Administration from the University of Western Australia and a Graduate Diploma in Applied Corporate Governance. Darren is an Associate of the Institute of Chartered Secretaries and Administrators, a Member of the Australian Institute of Company Directors and an Associate Fellow of the Australian Institute of Management.

## 3 Directors' Meetings

The number of Directors' meetings attended by each of the Directors of the Company during the financial year are:

Director	Board Meetings Held	Board Meetings Attended
Paul Anthony RENGEL	3	3
John Boon Heng CHEAK	3	3
Kee Kong LOH	3	3
John CHAN	3	3
Richard Dean RIMINGTON	3	3

## 4 Corporate Governance Statement

This statement outlines the main Corporate Governance practices that were in place throughout the financial year, which comply with ASX Corporate Governance Council recommendations, unless otherwise stated.

### 4.1 Board of Directors

#### Role of the Board

The Board's primary role is the protection and enhancement of long-term shareholder value.

To fulfill this role, the Board is responsible for the overall corporate governance of the Company and the Group including formulating its strategic direction, approving and monitoring capital expenditure, setting remuneration, appointing, removing and creating succession policies for Directors and Senior Executives, establishing and monitoring the achievement of management's goals and ensuring the integrity of internal control and management information systems.

The Board is also responsible for approving and monitoring financial and other reporting.

The Board has delegated responsibility for operation and administration of the Company to the Managing Director and executive management.

# DIRECTORS REPORT

FOR THE YEAR ENDED 30 JUNE 2008

## Board Processes

The Company is not currently considered to be of the size, nor are its affairs of such complexity to justify the establishment of separate committees, or a formal Board charter or a code of conduct. Accordingly, all matters which may be capable of delegation to a committee are dealt with by the full Board.

In addition to Board meetings, the Board members communicate regularly and attend to the majority of the governance matters via circular resolution.

The agenda for meetings is prepared in conjunction with the Chairperson, Managing Director and the Chief Executive Officer. Standing items include the Chief Executive Officer's report, financial reports, strategic matters, governance and compliance. Submissions are circulated in advance. Executives are regularly involved in Board discussions.

## Director Education

Directors have the opportunity to visit the Company and the Group facilities and meet with management to gain a better understanding of business operations. Directors are given access to continuing education opportunities to update and enhance their skills and knowledge.

## Independent Professional Advice and Access to Company Information

Each Director has the right of access to all relevant Company information and to the Company's executives and, subject to prior consultation with the Chairperson, may seek independent professional advice from a suitably qualified adviser at the Company's expense. The Director must consult with an advisor suitably qualified in the relevant field, and obtain the Chairperson's approval of the fee payable for the advice before proceeding with the consultation. A copy of the advice received by the Director is made available to all other members of the Board.

## Composition of Board

The names of the Directors of the Company in office at the date of this report are set out in the Directors report on Page 17 of this report.

The composition of the Board is determined using the following principles:

- The Board shall comprise Directors with a range of expertise encompassing the current and proposed activities of the Company;
- Where a vacancy is considered to exist, the Board selects an appropriate candidate through consultation with external parties and consideration of the needs of shareholders and the Company. Such appointments are referred to shareholders at the next opportunity for re-election in general meeting;
- New Directors are provided the opportunity to meet with management and familiarise themselves with the business operations of the Company;
- The procedures for the election and retirement of Directors are governed by the Company's constitution and the listing Rules of the Australian Stock Exchange Limited (ASX).

An Independent Director is a Director who is not a member of management (a Non-executive Director) and who:

- Holds less than five percent of the voting shares of the Company and is not an officer of, or otherwise associated, directly or indirectly, with a shareholder of more than five per cent of the voting shares of the Company;
- Has not within the last three years been employed in an executive capacity by the Company or another Group member, or been a Director after ceasing to hold any such employment;
- Within the last three years has not been a principal or employee of a material\* professional adviser or a material\* consultant to the Company or another Group member;
- Is not a material\* supplier or customer of the Company, or another Group member, or an officer of or otherwise associated directly or indirectly with a material\* supplier or customer;
- Has no material\* contractual relationship with the Company or another Group member other than as a Director of the Company;
- Is free from any interest and any business or other relationship which could, or could reasonably be perceived to, materially\* interfere with the Director's ability to act in the best interests of the Company.

\* *The Board considers, 'material', in this context, to be where any Director-related business relationship has represented, or is likely in the future to represent the lesser of at least five per cent of the relevant Director-related business' revenue. The Board considered the nature of the relevant industries' competition and the size and nature of each Director-related business relationship, in arriving at this threshold.*

#### 4.1 Board of Directors (continued)

The Board currently consists of one Independent Director and four Non-independent Directors.

The Company does not have a nomination or remuneration committee as the Company is not currently considered to be of the size nor have the shareholder spread to warrant the appointment of additional Independent Directors. The Company Chairman is a Non-executive Independent Director who holds this position in the interests of minority shareholders.

#### 4.2 Remuneration Report

##### 4.2.1 Principles of Remuneration - Audited

Remuneration of directors and executives is referred to as remuneration as defined in AASB 124.

Key management personnel have authority and responsibility for planning, directing and controlling the activities of the Company and the Group. Key management personnel comprise the Directors of the Company and Executives for the Company and the Group including the S300A Executives.

Remuneration levels for key management personnel of the Company, and key management personnel of the Group are competitively set to attract and retain appropriately qualified and experienced Directors and Executives. The Board obtains independent advice on the appropriateness of remuneration packages of both the Company and the Group given trends in comparative companies both locally and internationally and the objectives of the Company's remuneration strategy.

The remuneration structures explained below are designed to attract suitably qualified candidates, reward the achievement of strategic objectives, and achieve the broader outcome of creation of value for shareholders. The remuneration structures take into account:

- the capability and experience of the key management personnel;
- the key management personnel's ability to control the Company and the Group's performance;
- the Company and the Group's performance including:
  - the Company and the Group's earnings;
  - the growth in share price and delivering constant returns on shareholder wealth;
- the amount of incentives within each key management person's remuneration.

Remuneration packages include a mix of fixed remuneration and long-term performance-based incentives.

##### Fixed Remuneration

Fixed remuneration consists of base remuneration (which is calculated on a total cost basis and includes any FBT charges related to employee benefits including motor vehicles), as well as employer contributions to superannuation funds.

Remuneration levels are reviewed annually through a process that considers individual and overall performance of the Company and the Group. In addition external consultants provide analysis and advice to ensure the Directors' and Senior Executives' remuneration is competitive in the market place.

##### Performance Linked Remuneration

Performance linked remuneration includes long-term incentives and is designed to reward key management personnel for meeting or exceeding their financial and personal objectives. The long-term incentive (LTI) is provided as options over ordinary shares of the Company under the rules of the Executive Option Plan 2003 (see Note 25 in the Notes to the Financial Statements). The Board did not exercise any discretion on the payment of options as the plan provides for no such discretion.

##### Long Term Incentive

Options are issued under the Executive Option Plan 2003 (made in accordance with thresholds set in the plan approved by shareholders at the 26 June 2003 General Meeting), and it provides for key management personnel to receive up to an annual aggregate of five per cent of fully paid issued shares by way of options over ordinary shares, for no consideration.

### Consequences of Performance on Shareholders Wealth

In considering the Company and the Group's performance and benefits for shareholders wealth, the Board has regard to the following indices in respect of the current financial year and the previous four financial years:

	2005	2004
Net profit attributable to equity holders of the parent (calculated under previous Australian GAAP)	\$6,578,450	\$4,474,948
Dividends paid	\$1,793,737	\$897,366
Change in share price	\$0.14	\$0.00
Return on capital employed	13.11%	12.79%
Return on ordinary shareholders equity	17.35%	14.41%

	2008	2007	2006	2005
Net profit attributable to equity holders of the parent (calculated under AIFRS)	\$12,228,014	\$3,002,734	\$5,025,449	\$5,672,748
Dividends paid	\$9,682,097	\$7,476,138	\$4,098,936	\$1,793,737
Change in share price	-\$0.18	-\$0.08	\$0.47	\$0.14
Return on capital employed	6.91%	2.13%	8.69%	12.95%
Return on ordinary shareholders equity	18.15%	5.02%	10.26%	16.34%

Net profit amounts for year 2004 was calculated in accordance with previous Australian GAAP. Net profit amounts for 2005, 2006, 2007 and 2008 have been calculated in accordance with Australian Accounting Standards (AASBs).

Dividends, changes in share price, and return of capital are included in the total shareholder return (TSR) calculation which is one of the performance criteria assessed for the LTI. The other performance criteria assessed for the LTI is growth in earnings per share, which takes into account the Company and the Group's net profit.

The overall level of key management personnel's remuneration takes into account the performance of the Group over a number of years.

The Board considers that the above performance-linked remuneration structure is generating the desired outcome.

### Service Contracts

No service contracts (except as detailed at Paragraph 4.2.2 of this Directors Report) have been entered into by the Company and the Group for Executive Directors and Senior Executives, including the Managing Director and Chief Executive Officer.

### Directors

Total base remuneration for all Directors, last voted upon by shareholders at the 2004 year AGM, is not to exceed \$157,000 per annum and are set based on advice from external advisors with reference to fees paid to other Directors of comparable companies. Directors' base fees are presently up to \$157,000 per annum.

The Chairperson receives up to twice the base fee. Directors' fees cover all main Board activities.

## 4.2 Remuneration Report (continued)

### 4.2.2 Directors and Executive Officers' Remuneration - Audited

Details of the nature and amount of each major element of remuneration of each Director of the Company and of the named Company Executive who receive the highest remuneration during the financial year ended 30 June 2008 are:

	Directors/ Secretarial Fees	Salary	Super- annuation	Management Fees (*)	Options Issued (**)	Total	Value of Options as proportion of Remuneration %
	\$	\$	\$	\$	\$	\$	%
<b>Executive Directors</b>							
Mr John Chan	24,187	53,778	7,017	*	9,098	94,080	9.67%
Mr Richard Dean Rimington	24,187	45,712	6,291	*	6,532	82,722	7.90%
<b>Non-executive Directors</b>							
Mr Paul Anthony Rengel	39,543	-	-		2,333	41,876	5.57%
Mr John Boon Heng Cheak	26,364	-	-		-	26,364	
Mr Kee Kong Loh	26,363	-	-		-	26,363	
<b>Executives</b>							
Mr Darren John Pateman, CEO	11,009	40,334	4,621	*	4,666	60,630	7.70%
Mr Edward Guy Bank, CFO	-	91,500	11,700		1,166	104,366	1.12%
	151,653	231,324	29,629		23,795	436,401	5.45%

Details of the nature and amount of each major element of the emolument of each Director of the Company and the named Officers of the Company receiving the highest remuneration during the financial year 30 June 2007 are:

	Directors/ Secretarial Fees	Salary	Super- annuation	Management Fees (*)	Options Issued (**)	Total	Value of Options as proportion of Remuneration %
	\$	\$	\$	\$	\$	\$	%
<b>Executive Directors</b>							
Mr John Chan	24,187	-	2,177	*	1,097,824	1,124,188	97.65%
Mr Richard Dean Rimington	24,187	-	2,177	*	788,181	814,545	96.76%
<b>Non-executive Directors</b>							
Mr Paul Anthony Rengel	39,545	-	-		281,493	321,038	87.68%
Mr John Boon Heng Cheak	26,364	-	-		-	26,364	
Mr Kee Kong Loh	26,363	-	-		-	26,363	
<b>Executives</b>							
Mr Darren John Pateman, CEO	11,009	-	991	*	562,987	574,987	97.91%
Mr Edward Guy Bank, CFO	-	81,500	10,731		140,747	232,978	60.41%
	151,655	81,500	16,076		2,871,232	3,120,463	92.01%



**\* Management Fees:**

The Company had previously entered into a management agreement ("the Agreement") with J&R Management Pty Ltd ("J&R Management") for the provision of executive management, project management and company secretarial services to the Company for a period of three years from 1 July 2004. The agreement was signed on 16 December 2004. The Company and J&R Management had agreed to an extension of the agreement for a period of seven months from 1 July 2007. Mr John Chan and Mr Richard Dean Rimington are Directors and shareholders of J&R Management. Mr Darren John Pateman is a shareholder of J&R Management. The agreement provides for the payment of a commission of eight per cent of pre-tax profits of the Company in each financial year. The agreement was mutually concluded on 31 January 2008. Further details are in Note 31 in the Notes to the Financial Statements.

The management agreement included a clause to pay J & R Management fifty percent of the management fee payable to the Company by Boas Gardens Estate Pty Ltd.

The terms and conditions of the transactions with J&R Management were no more favourable than those available, or which might reasonably be expected to be available, on similar transactions to non-director related entities on an arm's length basis.

On 31 January 2008 the Company announced that the management agreement with J&R Management Pty Ltd under which the executive management staff and other staff provided to Finbar Group Limited had ceased. The terms of the conclusion of the agreement included the employment directly by Finbar of the entire executive and other staff previously provided under that agreement. These arrangements are on terms that ensures that the financial impact upon Finbar is neutral.

The aggregate amounts recognised during the year relating to J&R Management were as follows:

	Note	Consolidated		Company	
		2008 \$	2007 \$	2008 \$	2007 \$
Monthly fee	a)	346,253	442,391	346,253	442,391
Eight per cent of Pre-tax Company profits	b)	(50,117)	111,096	(50,117)	111,096
Eight per cent of Pre-tax Jointly Controlled entities profits	c)	213,488	280,425	213,488	280,425
Eight per cent of Pre-tax Subsidiaries profits		547,455	129,973	547,455	129,973
Fifty per cent of Boas Gardens Estate Pty Ltd management fee		-	(1,336)	-	(1,336)
Deed of Entitlements management fee	d)	426,125	-	426,125	-
		<u>1,483,204</u>	<u>962,549</u>	<u>1,483,204</u>	<u>962,549</u>

The calculation of management fees for 2008 are based on Australian Accounting Standards (AASBs) profit calculations.

- a) The monthly fee payable to J&R Management is \$49,465 per month (2007: \$36,866 per month).
- b) The calculation of the eight per cent of Pre-tax Company profits does not include the Share of net profits of Jointly Controlled entities' accounted for using the equity method, and does not include the net profits of Subsidiaries.
- c) The calculation of the eight per cent of Pre-tax Jointly Controlled entities profits is calculated on the Company's interest in the Jointly Controlled entities'.
- d) The calculation of the Deed of Entitlements management fee is as a consequence of the expiry through the effluxion of time of the J&R Management Pty Ltd management agreement.

**\*\* Options Issued:**

The fair value of the options issued is calculated at the grant date using the Black-Scholes option-pricing model and allocated to each reporting period evenly over the period from grant date to vesting date. The value disclosed is the portion of the fair value of the options recognised in this reporting period. In valuing the options, market conditions have been taken into account.

## 4.2 Remuneration Report (continued)

### 4.2.2 Directors and Executive Officers' Remuneration - Audited (continued)

The following factors and assumptions were used in determining the fair value of options on grant date:

Grant Date	Option Life	Fair Value per Option	Exercise Price	Price of Shares on Grant Date	Expected Volatility	Risk Free Interest Rate	Dividend Yield
3 July 2006	3.0 years	\$0.5677	\$0.40	\$0.925	48.00%	5.883%	1.78%

### 4.2.3 Equity Instruments - Audited

All options refer to options over ordinary shares of Finbar Group Limited, which are exercisable on a one-for-one basis under the Executive Option Plan 2003.

#### 4.2.3.1 Options and Rights over Equity Instruments Granted as Remuneration - Audited

Details on options over ordinary shares in the Company that were granted as remuneration to each key management person and employees during the reporting period and since the end of the reporting period, and details on options that were vested during the reporting period are as follows:

	Number of Options Granted during 2008	Number of Options Granted after Balance Date	Grant Date	Number of Options Vested during 2008	Exercise Price per Option	Expiry Date
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#### Directors

Mr John Chan	-	-		1,900,000	\$0.40	3 July 2009
Mr Richard Dean Rimington	-	-		300,000	\$0.40	3 July 2009
Mr Paul Anthony Rengel	-	-		200,000	\$0.40	3 July 2009

#### Executives

Mr Darren John Pateman	-	-		1,000,000	\$0.40	3 July 2009
Mr Edward Guy Bank	-	-		250,000	\$0.40	3 July 2009

	Number of Options Granted during 2007		Grant Date	Number of Options Vested during 2007	Exercise Price per Option	Expiry Date
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#### Directors

Mr John Chan	1,950,000	-	3 July 2006	-	\$0.40	3 July 2009
Mr Richard Dean Rimington	1,400,000	-	3 July 2006	-	\$0.40	3 July 2009
Mr Paul Anthony Rengel	500,000	-	3 July 2006	-	\$0.40	3 July 2009

#### Executives

Mr Darren John Pateman	1,000,000	-	3 July 2006	-	\$0.40	3 July 2009
Mr Edward Guy Bank	250,000	-	3 July 2006	-	\$0.40	3 July 2009

The options were provided at no cost to the recipients.

No options have been granted since the end of the financial year.

All options expire on the earlier of their expiry date or termination of the individual's employment. The options are exercisable after one year from the grant date. For options granted in the previous financial year, the earliest exercise date was 3 July 2007.

These options do not entitle the holder to participate in any share issue of the company or any other body corporate.

Further details, including grant dates and exercise dates regarding options granted to executives under the Executive Option Plan 2003 are in Note 25 in the Notes to the Financial Statements.

#### 4.2.3.2 Modifications of Terms of Equity-settled Share-based Payment Transactions - Audited

No terms of equity-settled share-based payment transactions (including options and rights granted as remuneration to a key management person) have been altered or modified by the issuing entity during the reporting period.

#### 4.2.3.3 Exercise of Options Granted as Remuneration - Audited

During the reporting period, the following shares were issued on the exercise of options previously granted as remuneration (granted 3 July 2006): 3,650,000 shares were issued on the exercise of options previously granted as remuneration.

	Number of Shares	Amount Paid per Share
<b>Directors</b>		
Mr John Chan	1,900,000	\$0.40
Mr Richard Dean Rimington	300,000	\$0.40
Mr Paul Anthony Rengel	200,000	\$0.40
<b>Executives</b>		
Mr Darren John Pateman	1,000,000	\$0.40
Mr Edward Guy Bank	250,000	\$0.40
Total Options Exercised	<u>3,650,000</u>	

#### 4.2.3.4 Analysis of Movements in Options - Audited

The movement during the previous reporting period, by value, of options over ordinary shares in the Company held by each Company Director and each Executive of the Company and the Group is detailed below.

	Value of Options			
	Granted in 2008	Exercised in 2008	Lapsed in Year 2008	Total Option Value in 2008
	\$ (A)	\$ (B)	\$ (C)	\$
Mr John Chan	-	825,000	-	825,000
Mr Richard Dean Rimington	-	133,500	-	133,500
Mr Paul Anthony Rengel	-	89,000	-	89,000
Mr John Boon Heng Cheak	-	-	-	-
Mr Kee Kong Loh	-	-	-	-
Mr Darren John Pateman	-	445,000	-	445,000
Mr Edward Guy Bank	-	111,250	-	111,250
	-	<u>1,603,750</u>	-	<u>1,603,750</u>
	Value of Options			
	Granted in 2007	Exercised in 2007	Lapsed in Year	Total Option Value in Year
	\$ (A)	\$ (B)	\$ (C)	\$
Mr John Chan	1,097,824	-	-	1,097,824
Mr Richard Dean Rimington	788,181	-	-	788,181
Mr Paul Anthony Rengel	281,493	-	-	281,493
Mr John Boon Heng Cheak	-	-	-	-
Mr Kee Kong Loh	-	-	-	-
Mr Darren John Pateman	562,987	-	-	562,987
Mr Edward Guy Bank	140,747	-	-	140,747
	<u>2,871,232</u>	-	-	<u>2,871,232</u>

**4.2 Remuneration Report (continued)**

**4.2.3 Equity Instruments - Audited (continued)**

**4.2.3.4 Analysis of Movements in Options - Audited (continued)**

(A) The value of options granted in 2007 is the fair value of the options calculated at grant date using the Black-Scholes option-pricing model. The total value of the options is included in the table above. This amount is allocated to remuneration over the vesting period (i.e. in years 3 July 2006 to 3 July 2007).

(B) The value of options exercised during the 2008 year is the calculated as the market price of the shares of the Company on the Australian Stock Exchange as at close of trading on the date the options were exercised after deducting the price paid for the option.

(C) The value of options that lapsed during the year represents the benefit forgone and is calculated at the date the option lapsed using a binomial option-pricing model with no adjustments for whether performance criteria had been achieved. No Options lapsed in the year.

**4.2.3.5 Unissued Shares under Options - Audited**

At the date of this report unissued shares of the Company under option are:

Expiry Date	Exercise Price	Number of Shares
3 July 2009	\$0.40	1,450,000

All options expire on the earlier of their expiry date or termination of the individual’s employment. The options are exercisable after one year from the grant date. The earliest exercise date was 3 July 2007.

These options do not entitle the holder to participate in any share issue of the company or any other body corporate.

**4.3 Audit Committee**

The Chief Executive Officer and the Chief Financial Officer declared in writing to the Board that the financial records of the Company for the financial year have been properly maintained and the Company’s financial reports for the financial year ended 30 June 2008 comply with accounting standards and present a true and fair view of the Company’s financial condition and operational results. This statement is required annually.

The Company does not have a formally constituted audit committee. The Board monitors the need to form an audit committee on a periodic basis. The responsibilities of the Board include:

- reviewing the annual and half-year financial reports and other financial information distributed externally. This includes approving new accounting policies to ensure compliance with Australian Accounting Standards (AASBs), and assessing whether the financial information is adequate for shareholder needs;
- assessing corporate risk assessment processes;
- assessing whether non-audit services provided by the external auditor are consistent with maintaining the external auditor’s independence. Each reporting period the external auditor provides an independence declaration in relation to the audit or review;
- reviewing whether provision of the non-audit services by the external auditor is compatible with the general standard of independence of auditors imposed by the Corporations Act 2001;
- assessing the adequacy of the internal control framework and the Company’s ethical standards;
- organising, reviewing and reporting on any special reviews or investigations deemed necessary;
- monitoring fraud control and monitoring prompt and appropriate rectification of any deficiencies or breakdowns identified;
- monitoring the procedures to ensure compliance with the Corporations Act 2001 and the ASX Listing Rules and all other regulatory requirements;
- addressing any matters outstanding with auditors, Australian Taxation Office, Australian Securities and Investments Commission, ASX and financial institutions.

# DIRECTORS REPORT

FOR THE YEAR ENDED 30 JUNE 2008

The Board reviews the performance of the external auditors on an annual basis and normally meets with them during the year to:

- discuss the external audit, identifying any significant changes in structure, operations, internal controls or accounting policies likely to impact the financial statements and to review the fees proposed for the audit work to be performed;
- review the half-year and preliminary final report prior to lodgement with the ASX, and any significant adjustments required as a result of the auditor's findings, and to recommend board approval of these documents, prior to announcement of results;
- review the draft annual and half-year financial report, and approval of the financial report;
- review the results and findings of the auditor, the adequacy of accounting and financial controls, and to monitor the implementation of any recommendations made.

The Board considers annually the necessity to request the attendance of the auditors at annual general meetings so as to be available to answer shareholder questions about the conduct of the audit and content of the auditor's report.

## 4.4 Risk Management

### Oversight of the Risk Management Procedures

The Board oversees the establishment, implementation, and annual review of the Company's risk management procedures. Management has established and implemented informal risk management procedures for assessing, monitoring and managing operational, financial reporting, and compliance risks for the Group. The Chief Executive Officer and the Chief Financial Officer have declared, in writing to the Board, that the financial reporting risk management and associated compliance and controls have been assessed and found to be operating efficiently and effectively. The operational and other risk management compliance and controls have also been assessed and found to be operating efficiently and effectively. All risk assessments covered the whole financial year and the period up to the signing of the Annual Financial Report for all material operations in the Group, and Jointly Controlled entities.

### Risk Profile

Major risks arise from such matters as actions by competitors, government policy changes, difficulties in appointed builders sourcing raw materials and skilled labour, environment, occupational health, property, financial reporting and the use of information systems.

The Board adopts practices to identify significant areas of business risk and to effectively manage those risks in accordance with the Company's risk profile. Where necessary, the Board draws on the expertise of appropriate external consultants to assist.

### Risk Management and Compliance Control

The Group strives to ensure that its products are of the highest standard.

The Board is responsible for the overall internal control framework, but recognises that no cost-effective internal control system will preclude all errors and irregularities.

Comprehensive practices have been established to ensure:

- capital expenditure and revenue commitments above a certain size obtain prior Board approval;
- management systems are monitored and reviewed to achieve high standards of performance and compliance with regulations;
- business transactions are properly authorised and executed;
- the quality and integrity of personnel (see below);
- financial reporting accuracy and compliance with the financial reporting regulatory framework (see below);
- environmental regulation compliance (see below).

### Quality and Integrity of Personnel

Training and development and appropriate remuneration and incentives with regular performance reviews create an environment of cooperation and constructive dialogue with employees and senior management.

#### 4.4 Risk Management (continued)

##### Financial Reporting

The Chief Executive Officer and the Chief Financial Officer have declared, in writing to the Board that the Company's financial reports are founded on a sound system of risk management and internal compliance and control which implements the policies adopted by the Board.

There is a comprehensive accounting system. Monthly actual results are reported against budgets approved by the Directors and revised forecasts for the year are prepared regularly. Procedures are in place to ensure price sensitive information is reported to the Australian Stock Exchange (ASX) in accordance with Continuous Disclosure Requirements.

A review is undertaken at year end of all related party transactions.

##### Environmental Regulation

The Group's operations are not subject to any significant environmental regulations under either Commonwealth or State legislation.

Compliance with the requirements of environmental regulations and with specific requirements of site environmental licences was substantially achieved across all operations with no instances of non-compliance in relation to licence requirements noted.

The Board is not aware of any significant breaches of environmental regulations during the period covered by this report.

#### 4.5 Ethical Standards

All Directors, Managers and Employees are expected to act with the utmost integrity and objectivity, striving at all times to enhance the reputation and performance of the Group.

##### Conflict of Interest

Directors must keep the Board advised, on an ongoing basis, of any interest that could potentially conflict with those of the Company.

Where the Board believes that a significant conflict exists for a Director on a Board matter, the Director concerned does not receive the relevant Board papers and is not present at the meeting whilst the item is considered. Details of Director related entity transactions with the Company and the Group are set out in Note 31 in the Notes to the Financial Statements.

##### Code of Conduct

All Directors, Managers and Employees are expected maintain high ethical standards including the following:

- aligning the behaviour of the Board and Management with the code of conduct by maintaining appropriate core Company values and objectives;
- fulfilling responsibilities to shareholders by delivering shareholder value;
- usefulness of financial information by maintaining appropriate accounting policies, practices and disclosure;
- fulfilling responsibilities to clients, customers and consumers by maintaining high standards of product quality, service standards, commitments to fair value, and safety of goods produced;
- employment practices such as occupational health and safety, employment opportunity, the community activities, sponsorships and donations;
- responsibilities to the individual, such as privacy, use of privileged or confidential information, and conflict resolution;
- conflicts of interest;
- corporate opportunities such as preventing Directors and key executives from taking advantage of property, information or position for personal gain;
- confidentiality of corporate information;
- fair dealing;
- protection and proper use of the Company's assets;
- compliance with laws;
- reporting of unethical behaviour.

#### Trading in General Company Securities by Directors and Employees

The key elements of the Trading in Company securities by Directors and Employees policy are:

- identification of those restricted from trading - Directors and Senior Executives including all staff of J & R Management Pty Ltd may acquire shares in the Company, but are prohibited from dealing in Company shares or exercising options:
  - except between three and 30 days after either the release of the Company's half-year and annual results to the Australian Stock Exchange ('ASX'), the Annual General Meeting or any major announcement;
  - whilst in possession of price sensitive information not yet released to the market;
- raising the awareness of legal prohibitions including transactions with colleagues and external advisers;
- requiring details to be provided of the trading activities if the Directors of the Company;
- identification of processes for unusual circumstances where discretions may be exercised in cases such as financial hardship.

#### 4.6 Communication with Shareholders

The Board provides shareholders with information using a comprehensive Continuous Disclosure policy which includes identifying matters that may have a material effect on the price of the Company's securities, notifying them to the ASX, posting them on the Company's website, and issuing media releases.

In summary, the Continuous Disclosure policy operates as follows:

- the Managing Director, the Chief Executive Officer and the Chief Financial Officer are responsible for interpreting the company's policy and where necessary informing the Board. The Company Secretary is responsible for all communications with the ASX. Such matters are advised to the ASX on the day they are discovered;
- the Annual Report is distributed to all shareholders (unless a shareholder has specifically requested not to receive the document), including relevant information about the operations of the Company and the Group during the year, changes in the state of affairs and details of future developments;
- the half-yearly report contains summarised financial information and a review of the operations of the Company and the Group during the period. The half-year reviewed financial report is lodged with the Australian Securities and Investments Commission and the ASX, and sent to any shareholder who requests it;
- proposed major changes in the Company and the Group which may impact on share ownership rights are submitted to a vote of shareholders;
- all announcements made to the market, and related information (including information provided to analysts or the media during briefings), are placed on the Company's website after they are released to the ASX;
- the full texts of notices of meetings and associated explanatory material are placed on the Company's website;
- the external auditor being requested to attend the annual general meetings to answer questions concerning the conduct of the audit, the preparation and content of the auditor's report, accounting policies adopted by the Company and the independence of the auditor in relation to the conduct of the audit.

All of the above information, including that of the previous three years, is made available on the Company's website within one day of public release.

The Board encourages full participation of shareholders at the Annual General Meeting, to ensure a high level of accountability and identification with the Company and the Group's strategy and goals. Important issues are presented to the shareholders as single resolutions.

The shareholders are requested to vote on the appointment and aggregate remuneration of Directors, the granting of options and shares to Directors, the Remuneration report and changes to the Constitution. Copies of the Constitution are available to any shareholder on request.

## 5 Principal Activities

The principal activities of the Company and the Group during the course of the financial year continued to be property investment and development.

The Company's focus is the development of medium to high-density residential buildings and commercial developments in the Perth metropolitan area by way of direct ownership, ownership through fully owned Subsidiaries or by Jointly Controlled entities (through companies registered specifically to conduct the development).

The Company has continued to hold the rental property through the Finbar Property Trust (a wholly owned subsidiary of the Company).

There were no significant changes in the nature of the activities of the Company during the financial year.

## 6 Operating and Financial Review

### Operating Results

	2008	2007
The net profit of the Company after income tax amounted to	\$14,477,260	\$3,392,985
The net profit of the Group after income tax amounted to	\$12,228,014	\$3,002,734

### Shareholder Returns

	AASBs 2008	AASBs 2007	AASBs 2006	AASBs 2005	AGAAP 2004
Net profit attributable to equity holders of the parent	\$12,228,014	\$3,002,734	\$5,025,449	\$5,672,748	\$4,474,948
Basic EPS	\$0.09	\$0.02	\$0.05	\$0.06	\$0.05
Dividends paid	\$9,682,097	\$7,476,138	\$4,098,936	\$1,793,737	\$897,366
Dividends paid per share	\$0.07	\$0.06	\$0.04	\$0.02	\$0.01
Market price per share	\$0.62	\$0.80	\$0.88	\$0.41	\$0.27
Change in Share Price	-\$0.18	-\$0.08	\$0.47	\$0.14	\$0.00
Return on Capital Employed	6.91%	2.13%	8.69%	12.95%	12.79%
Return on Ordinary Shareholders Equity	18.15%	5.02%	10.26%	16.34%	14.41%

Net profit amounts for year 2004 was calculated in accordance with previous Australian GAAP. Net profit amounts for 2005, 2006, 2007 and 2008 have been calculated in accordance with Australian Accounting Standards (AASBs).

Returns to shareholders increase through both dividends and capital growth. Dividends for 2008 were fully franked and it is expected that dividends in future years will continue to be fully franked.

### Review of Operations

During the period the Group continued to focus on its core activities of residential and commercial property development. The Group has funded its operations from cash reserves together with short-term construction finance which is project specific. The Group has completed its development of the site at Mandurah Marina (Del Mar) in Mandurah, 17-19 Carr Street (Sol Apartments) in West Perth and 131 Adelaide Terrace (Infinity) in East Perth. The Group has commenced its development of the site at 118 Adelaide Terrace (The Saint) in East Perth, the site at 59 Albany Highway (Gateway) in Victoria Park and the site at Whatley Crescent (Horizon on Sixth and Horizon on Central) in Maylands. The Group continued its development of the site at 96&102 Terrace Road (Reflections) in East Perth, the site at 175 Adelaide Terrace (Fairlanes) in East Perth and the site at 89&98 Lake Street (Circle) in Northbridge.



### Significant Changes in State of Affairs

On 31 January 2008 the Company announced that the management agreement with J&R Management Pty Ltd under which the executive management staff and other staff provided to Finbar Group Limited had ceased. The terms of the conclusion of the agreement included the employment directly by Finbar of the entire executive and other staff previously provided under that agreement. These arrangements are on terms that ensures that the financial impact upon Finbar is neutral (refer to Note 31 in the Notes to the Financial Statements).

In the opinion of the Directors there were no other significant changes in the state of affairs of the Group that occurred during the financial year under review.

## 7 Dividends

Dividends paid or declared by the Company to members since the end of the previous financial year were:

	Cents per Share	Total Amount \$	Franked / Unfranked	Date of Payment
<b>Dividend Paid During the Year 2008</b>				
Interim 2008 ordinary	2.00	2,831,664	Franked	12 March 2008
Interim 2008 ordinary	2.00	2,740,173	Franked	11 October 2007
Final 2007 ordinary	3.00	4,110,260	Franked	11 October 2007
Total Dividends Paid		<u>9,682,097</u>		

Franked dividends declared or paid during the year were franked at the rate of 30%.

### Proposed Dividend

After the balance date the following dividends were proposed by the Directors. The dividends have not been provided for and there are no income tax consequences.

Final 2008 ordinary	4.00	<u>5,667,328</u>	Franked	15 September 2008
Total Dividends Proposed		<u>5,667,328</u>		

The effect of these dividends have not been brought to account in the financial statements for the year ended 30 June 2008 and will be recognised in subsequent financial reports.

	Note	\$
Dealt with in the financial report as - Dividends	22	9,682,097

### Dividend Reinvestment Plan

The Company has maintained the dividend reinvestment plan under which holders of ordinary shares may elect to have all or part of their dividend entitlements satisfied by the issue of new ordinary shares rather than by being paid in cash. During the year shares were issued under the plan in respect of the dividends at a 5.0% discount to the market price, calculated according to the plan.

In accordance with Rule 13 of the Company's Dividend Reinvestment Plan (DRP), the Directors have elected to suspend the DRP until further notice and as such the DRP will not be active for the above mentioned dividend.

## 8 Events Subsequent to Reporting Date

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors of the Company, to affect significantly the operations of the Group, the results of those operations, or the state of affairs of the Group in future financial years.

## 9 Likely Developments

The Group will continue to pursue its policy of increasing the profitability and market share of its major business sectors during the next financial year.

The Group will continue planned development projects on existing land and will seek new opportunities for the acquisition of future development projects.

Further information about likely developments in the operations of the Group and the expected results of these operations in future years have not been included in this report as the disclosure of such information would, in the opinion of the Directors', be likely to result in unreasonable prejudice to the Group.

## 10 Directors Interests

The relevant interest of each Director in the shares and options over such instruments by the companies within the Group, as notified by the Directors to the Australian Stock Exchange Limited in accordance with S205G(1) of the Corporations Act 2001, as at the date of this report is as follows:

Director	Ordinary Shares	Options over Ordinary Shares
Mr John Chan	20,092,020	50,000
Mr Richard Dean Rimington	4,709,891	1,100,000
Mr Paul Anthony Rengel	643,000	300,000
Mr John Boon Heng Cheak	380,000	-
Mr Kee Kong Loh	1,932,656	-

## 11 Indemnification and Insurance of Officers and Auditors

### Indemnification

The Company has agreed to indemnify the current Directors of the Company and of its Subsidiaries against all liabilities to another person (other than the Company or related body corporate) that may arise from their position as Directors of the Company and its Subsidiaries, except where the liability arises out of the conduct involving a lack of good faith.

During the financial year, the Company entered into an agreement with their current auditors, KPMG, indemnifying them against any claims by third parties arising from their report on the annual financial report, except where the liability arises out of conduct involving a lack of good faith.

### Insurance Premiums

During the financial year the Company has paid insurance premiums of \$19,980 (2007: \$22,200) in respect of Directors and Officers liability and legal expenses insurance contracts, for Directors and Officers, including Executive Officers of the Company. The insurance premiums relate to:

- Costs and expenses incurred by the relevant Officers in defending proceedings, whether civil or criminal and whatever their outcome;
- Other liabilities that may arise from their position, with the exception of conduct involving a willful breach of duty or improper use of information or position to gain a personal advantage.

During the financial year 78 Terrace Road Joint Venture Pty Ltd (a Jointly Controlled entity) has received a refund of insurance premiums of \$113 (2007: \$Nil). The insurance premiums related to:

- Losses that may be incurred by the Company through the death, disability or serious illness of key personnel, John Chan, Richard Dean Rimington and Darren John Pateman.
- Costs and expenses incurred in recruiting suitable replacements upon the death, disability or serious illness of those key personnel.

## 12 Non-audit Services

During the year KPMG, the Company's auditor, has performed certain other services in addition to their statutory duties.

The Board has considered the non-audit services provided during the year by the auditor and is satisfied that the provision of those non-audit services during the year by the auditor is compatible with, and did not compromise, the auditor independence requirements of the Corporations Act 2001 for the following reasons:

- all non-audit services were subject to the corporate governance procedures adopted by the Company and have been reviewed to ensure they do not impact the integrity and objectivity of the auditor;
- the non-audit services provided do not undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants, as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for the Company, acting as an advocate for the Company or jointly sharing risks and rewards.

Details of the amounts paid to the auditor of the Company, KPMG, and its related practices for audit and non-audit services provided during the year are set out below:

	Consolidated	
	2008	2007
	\$	\$
<b>Audit Services:</b>		
Auditors of the Company		
Audit and review of the financial reports (KPMG Australia)	160,400	98,100
<b>Audit Services:</b>		
Auditors of the Jointly Controlled Entities		
Audit and review of the financial reports (KPMG Australia)	-	11,000
<b>Services Other Than Statutory Audit:</b>		
<b>Services other than Statutory Audit:</b>		
Taxation compliance services (KPMG Australia)	7,500	5,100
Accounting advice (KPMG Australia)	22,500	8,000
	30,000	13,100

## 13 Lead Auditor's Independence Declaration

The Lead Auditor's Independence Declaration is set out on Page 86 and forms part of the Directors' Report for the financial year ended 30 June 2008.

Dated at Perth this twenty first day of August 2008.

Signed in accordance with a resolution of the Board of Directors:



John Chan  
 Managing Director

**FINBAR GROUP LIMITED** FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2008  
**INCOME STATEMENTS**  
 FOR THE YEAR ENDED 30 JUNE 2008

	Note	Consolidated		Company	
		2008 \$	2007 \$	2008 \$	2007 \$
Revenue	8	76,746,453	11,583,067	26,492,234	2,288,403
Cost of sales		(61,978,498)	(7,453,350)	(18,306,074)	(499,649)
<b>Gross Profit</b>		<b>14,767,955</b>	<b>4,129,717</b>	<b>8,186,160</b>	<b>1,788,754</b>
Other income	9	1,113,494	1,929,927	140,381	1,422,174
Administrative expenses		(2,836,513)	(5,388,418)	(2,758,146)	(4,556,737)
Other expenses	10	(15,977)	(9,013)	-	(3,763)
<b>Results from Operating Activities</b>		<b>13,028,959</b>	<b>662,213</b>	<b>5,568,395</b>	<b>(1,349,572)</b>
Financial income	12	4,309,337	1,952,970	12,183,883	4,284,043
Financial expense	12	(1,189,037)	(371,563)	(439,215)	(112,941)
<b>Net Financial Income</b>		<b>3,120,300</b>	<b>1,581,407</b>	<b>11,744,668</b>	<b>4,171,102</b>
Share of profit of Equity Accounted Investees, net of income tax	16	923,653	2,369,999	923,653	2,309,103
<b>Profit before Income Tax</b>		<b>17,072,912</b>	<b>4,613,619</b>	<b>18,236,716</b>	<b>5,130,633</b>
Income tax expense	13	(4,844,898)	(1,610,885)	(3,759,456)	(1,737,648)
<b>Profit for the year</b>		<b>12,228,014</b>	<b>3,002,734</b>	<b>14,477,260</b>	<b>3,392,985</b>
<b>Attributable to:</b>					
Equity holders of the Company		12,230,513	2,915,086	14,477,260	3,392,985
Minority interest		(2,499)	87,648	-	-
<b>Profit for the year</b>		<b>12,228,014</b>	<b>3,002,734</b>	<b>14,477,260</b>	<b>3,392,985</b>
<b>Earnings per Share:</b>					
Basic earnings per share (cents per share)	23	8.76	2.32		
Diluted earnings per share (cents per share)	23	8.67	2.32		

The Income Statements are to be read in conjunction with the Notes to the Financial Statements set out on Pages 38 to 82.

## STATEMENTS OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2008

	Note	Consolidated			Total Equity \$
		Share Capital \$	Share Option Reserve \$	Retained Earnings \$	
Opening balance at 1 July 2006		39,861,817	-	9,132,179	48,993,996
Total recognised income and expense				3,002,734	3,002,734
Shares issued - net of share issue cost and tax		12,405,633			12,405,633
Equity settled transactions (net of tax)	25		2,871,232		2,871,232
Dividends to shareholders				(7,476,138)	(7,476,138)
Closing balance at 30 June 2007		52,267,450	2,871,232	4,658,775	59,797,457
Opening balance at 1 July 2007		52,267,450	2,871,232	4,658,775	59,797,457
Prior period adjustments recognised directly to equity				70,392	70,392
Recognition of shares issued to minority interest		18			18
Total recognised income and expense				12,228,014	12,228,014
Shares issued - net of share issue cost and tax		4,924,763			4,924,763
Equity settled transactions (net of tax)	25		23,795		23,795
Dividends to shareholders				(9,682,097)	(9,682,097)
Closing balance at 30 June 2008		57,192,231	2,895,027	7,275,084	67,362,342

Amounts are stated net of tax

	Note	Company			Total Equity \$
		Share Capital \$	Share Option Reserve \$	Retained Earnings \$	
Opening balance at 1 July 2006		39,861,812	-	9,724,691	49,586,503
Total recognised income and expense				3,392,985	3,392,985
Shares issued - net of share issue cost and tax		12,405,632			12,405,632
Equity settled transactions (net of tax)	25		2,871,232		2,871,232
Dividends to shareholders				(7,476,138)	(7,476,138)
Closing balance at 30 June 2007		52,267,444	2,871,232	5,641,538	60,780,214
Opening balance at 1 July 2007		52,267,444	2,871,232	5,641,538	60,780,214
Prior period adjustments recognised directly to equity				(38,240)	(38,240)
Total recognised income and expense				14,477,260	14,477,260
Shares issued - net of share issue cost and tax		4,924,763			4,924,763
Equity settled transactions (net of tax)	25		23,795		23,795
Dividends to shareholders				(9,682,097)	(9,682,097)
Closing balance at 30 June 2008		57,192,207	2,895,027	10,398,461	70,485,695

Amounts are stated net of tax

The Statements of Changes in Equity are to be read in conjunction with the Notes to the Financial Statements set out on Pages 38 to 82.

## BALANCE SHEETS

AS AT 30 JUNE 2008

	Note	Consolidated		Company	
		2008 \$	2007 \$	2008 \$	2007 \$
<b>ASSETS</b>					
<b>Current Assets</b>					
Cash and cash equivalents	21a	28,077,809	8,942,604	23,149,097	7,376,706
Trade and other receivables	20	6,042,950	19,733,079	9,770,181	20,020,614
Inventories	19	12,480,015	43,130,723	3,565,780	14,910,798
Prepayments		5,585,475	731,064	4,780,157	24,516
Other financial assets	17	524,597	5,967	5,952	5,967
Current tax assets	18	-	74,650	-	73,330
<b>Total Current Assets</b>		<b>52,710,846</b>	<b>72,618,087</b>	<b>41,271,167</b>	<b>42,411,931</b>
<b>Non Current Assets</b>					
Trade and other receivables	20	9,397,860	14,847,886	37,317,320	30,199,802
Inventories	19	95,055,796	34,525,542	600,673	-
Investment property	14	14,000,000	13,252,620	-	-
Other investments	17	759,692	35,141	759,815	35,264
Investments in Equity Accounted Investees	16	3,883,604	4,054,506	3,883,604	3,994,550
Property, plant and equipment	15	1,021,243	1,803,009	897,130	920,969
Deferred tax assets	18	175,320	-	-	-
<b>Total Non Current Assets</b>		<b>124,293,515</b>	<b>68,518,704</b>	<b>43,458,542</b>	<b>35,150,585</b>
<b>Total Assets</b>		<b>177,004,361</b>	<b>141,136,791</b>	<b>84,729,709</b>	<b>77,562,516</b>
<b>LIABILITIES</b>					
<b>Current Liabilities</b>					
Trade and other payables	26	7,724,934	6,470,289	3,782,556	565,790
Loans and borrowings	24	10,424,095	50,313,200	5,800,000	14,986,040
Income tax payable	18	5,471,076	-	3,316,190	-
<b>Total Current Liabilities</b>		<b>23,620,105</b>	<b>56,783,489</b>	<b>12,898,746</b>	<b>15,551,830</b>
<b>Non Current Liabilities</b>					
Trade and other payables	26	4,481,115	-	-	-
Loans and borrowings	24	81,540,799	23,423,313	-	-
Deferred tax liabilities	18	-	1,132,532	1,345,268	1,230,472
<b>Total Non Current Liabilities</b>		<b>86,021,914</b>	<b>24,555,845</b>	<b>1,345,268</b>	<b>1,230,472</b>
<b>Total Liabilities</b>		<b>109,642,019</b>	<b>81,339,334</b>	<b>14,244,014</b>	<b>16,782,302</b>
<b>Net Assets</b>		<b>67,362,342</b>	<b>59,797,457</b>	<b>70,485,695</b>	<b>60,780,214</b>
<b>EQUITY</b>					
Share capital	22	57,192,231	52,267,450	57,192,207	52,267,444
Share option reserve	25	2,895,027	2,871,232	2,895,027	2,871,232
Retained earnings		7,275,084	4,658,775	10,398,461	5,641,538
<b>Total Equity</b>		<b>67,362,342</b>	<b>59,797,457</b>	<b>70,485,695</b>	<b>60,780,214</b>
Minority interest		(30,464)	(87,628)	-	-
<b>Total Equity Attributable to Holders of the Company</b>		<b>67,331,878</b>	<b>59,709,829</b>	<b>70,485,695</b>	<b>60,780,214</b>

The Balance Sheets are to be read in conjunction with the Notes to the Financial Statements set out on Pages 38 to 82.

## STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2008

	Note	Consolidated		Company	
		2008 \$	2007 \$	2008 \$	2007 \$
<b>Cash Flows from Operating Activities</b>					
Cash receipts from customers		87,009,338	1,853,300	26,369,583	2,157,877
Cash paid to suppliers and employees		(75,693,924)	(60,138,233)	(11,272,226)	(10,397,056)
Cash generated from/(used in) operations		11,315,414	(58,284,933)	15,097,357	(8,239,179)
Interest paid		(7,707,197)	(2,525,668)	(1,064,695)	(539,677)
Income taxes paid		(353,061)	(1,082,787)	(305,363)	(1,080,838)
<b>Net Cash Generated from/(Used in) Operating Activities</b>	21b	<b>3,255,156</b>	<b>(61,893,388)</b>	<b>13,727,299</b>	<b>(9,859,694)</b>
<b>Cash Flows from Investing Activities</b>					
Proceeds from sale of other investments		16	211	16	211
Interest received		3,469,366	920,113	5,037,655	853,505
Dividends received from Equity Accounted Investees		678,882	2,385,000	678,882	2,385,000
Dividends received		386	369	4,810,386	369
Acquisition of subsidiary, net of cash acquired		(51)	-	-	(105)
Acquisition of property, plant and equipment	15	(25,159)	(922,878)	(25,159)	(29,076)
Acquisition of investment property	14	-	(11,616,925)	-	-
Acquisition of other investments		-	(6,237)	-	(6,178)
Repayment of loans to related party		-	182,712	-	182,712
Repayment of loans to/(Loans to) Subsidiaries		-	-	1,142,436	(13,567,328)
(Loans to)/repayment of loans to Equity Accounted Investees		(1,655,750)	(9,307,109)	4,344,250	(3,334,840)
<b>Net Cash Provided by/(Used in) Investing Activities</b>		<b>2,467,690</b>	<b>(18,364,744)</b>	<b>15,988,466</b>	<b>(13,515,730)</b>
<b>Cash Flows from Financing Activities</b>					
Proceeds from issue of share capital	22	4,924,763	12,238,196	4,924,763	12,238,196
Proceeds from/(repayment of) borrowings	24	18,167,622	70,364,872	(9,186,040)	12,508,978
Dividends paid	22	(9,682,097)	(7,476,138)	(9,682,097)	(7,476,138)
<b>Net Cash Received from Financing Activities</b>		<b>13,410,288</b>	<b>75,126,930</b>	<b>(13,943,374)</b>	<b>17,271,036</b>
Net increase/(decrease) in cash and cash equivalents		19,133,134	(5,131,202)	15,772,391	(6,104,388)
Cash and cash equivalents at 1 July		8,944,675	14,073,806	7,376,706	13,481,094
<b>Cash and Cash Equivalents at 30 June</b>	21a	<b>28,077,809</b>	<b>8,942,604</b>	<b>23,149,097</b>	<b>7,376,706</b>

The Statements of Cash Flows are to be read in conjunction with the Notes to the Financial Statements set out on Pages 38 to 82.

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2008

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## 1 Reporting Entity

Finbar Group Limited (the 'Company') is a company domiciled in Australia. The address of the Company's registered office is Level 3, 15 Labouchere Road, South Perth, WA 6151. The consolidated financial statements of the Company as at the year ended 30 June 2008 comprise the Company and its Subsidiaries (together referred to as the Group) and the Group's interest in Jointly Controlled entities. The Group is primarily involved in residential property development and property investment (see Note 6).

## 2 Basis of Preparation

### (a) Statement of Compliance

The financial report is a general purpose financial report which has been prepared in accordance with Australian Accounting Standards (AASBs) (including Australian Accounting Interpretations) adopted by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. The consolidated financial report of the Group and the financial report of the Company comply with International Financial Reporting Standards (IFRSs) and interpretations adopted by the International Accounting Standards Board (IASB).

The financial statements were approved by the Board of Directors on 21 August 2008.

### (b) Basis of Measurement

The consolidated financial statements have been prepared on the historical cost basis except for the following:

- financial instruments recognised through profit and loss are measured at fair value,
- investment property is measured at fair value

The methods used to measure fair values are discussed further in Note 4.

### (c) Functional and Presentation Currency

These consolidated financial statements are presented in Australian dollars, which is the Company's functional currency and the functional currency of the Group.

### (d) Use of Estimates and Judgements

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

In particular, information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amount recognised in the financial statements are described in the following notes:

- Note 14 - valuation of investment property,
- Note 25 - measurement of share-based payments,
- Note 27 - valuation of financial instruments.

### 3 Significant Accounting Policies

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements, and have been applied consistently by Group entities.

Certain comparative amounts have been reclassified with the current year's presentation (see Note 9).

#### (a) Basis of Consolidation

##### (i) Subsidiaries

Subsidiaries are entities controlled by the Company. Control exists when the Company has the power, directly or indirectly, to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that currently are exercisable are taken into account. The financial statements of Subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Group.

In the Company's financial statements, investments in Subsidiaries are carried at cost.

##### (ii) Jointly Controlled Entities (Equity Accounted Investees)

Jointly Controlled entities are those entities over whose activities the Group has joint control, established by contractual agreement. In the consolidated financial report, investments in Jointly Controlled entities are accounted for using the equity method (Equity Accounted Investees) and are initially recognised at cost. The consolidated financial statements include the Group's share of the income and expenses and equity movements of Equity Accounted Investees, after adjustments to align the accounting policies with those of the Group, from the date that the joint control commences until the date the joint control ceases. When the Group's share of losses exceeds its interest in an Equity Accounted Investee, the carrying amount of that interest is reduced to nil and the recognition of further losses is discontinued except to the extent that the Group has an obligation or has made payments on behalf of the Equity Accounted Investee. Investments in Jointly Controlled entities are carried at the lower of the equity accounted amount and the recoverable amount.

In the Company's financial statements, investments in Jointly Controlled entities are carried at the lower of the equity accounted amount and the recoverable amount.

##### (iii) Joint Ventures - Jointly Controlled Operations

The interest of the Group in unincorporated Joint Ventures are brought to account by recognising in its financial statements the assets it controls, the liabilities that it incurs, the expenses it incurs and its share of income that it earns from the sale of goods or services by the Joint Venture.

##### (vi) Transactions Eliminated on Consolidation

Intra-group balances, and any unrealised gains and losses or income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised gains arising from transactions with Equity Accounted Investees are eliminated against the investment to the extent of the Group's interest in the Equity Accounted Investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment. Gains and losses are recognised as the contributed assets are consumed or sold by the Equity Accounted Investee or, if not consumed or sold by the Equity Accounted Investee, when the Group's interest in such entities is disposed of.

**(b) Financial Instruments**

**(i) Non-derivative Financial Instruments**

Non-derivative financial instruments comprise investments in equity and debt securities, trade and other receivables, cash and cash equivalents, loans and borrowings, and trade and other payables.

Non-derivative financial instruments are recognised initially at fair value plus, for instruments not at fair value through profit or loss, any directly attributable transaction costs, except as described below. Subsequent to initial recognition non-derivative financial instruments are measured as described below.

A financial instrument is recognised if the Group becomes a party to the contractual provisions of the instrument. Financial assets are derecognised if the Group's contractual rights to the cash flows from the financial assets expire or if the Group transfers the financial asset to another party without retaining control or substantially all risks and rewards of the asset. Regular way purchases and sales of financial assets are accounted for at trade date, i.e., the date that the Group commits itself to purchase or sell the asset. Financial liabilities are derecognised if the Group's obligations specified in the contract expire or are discharged or cancelled.

Cash and cash equivalents comprise cash balances and call deposits. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.

Accounting for finance income and expense is discussed in Note 3(j).

**Available-for-sale Financial Assets**

Equity instruments including shares held in listed public companies are held at cost, less any impairment losses.

**Other**

Other non-derivative financial instruments are measured at amortised cost using the effective interest method, less any impairment losses.

**(ii) Derivative Financial Instruments**

Derivatives are recognised initially at fair value; attributable transaction costs are recognised in profit or loss when incurred. Subsequent to initial recognition, derivatives are measured at fair value, and changes in fair value are recognised in profit and loss.

**(iii) Share Capital**

*Ordinary shares*

Ordinary shares are recognised as equity. Incremental costs directly attributable to the issue of ordinary shares and share options are recognised as a deduction from equity, net of any related tax effects.

*Repurchase of share capital*

When share capital recognised in equity is repurchased, the amount of the consideration paid, which includes directly attributable costs, is recognised as a deduction from equity, net of any tax effects.

*Dividends*

Dividends are recognised as a liability in the period in which they are declared.

### 3 Significant Accounting Policies (continued)

#### (c) Property, Plant and Equipment

##### (i) Recognition and Measurement

Items of property, plant and equipment are measured at cost or deemed cost less accumulated depreciation and impairment losses.

Cost includes expenditure that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials, direct labour, any other costs directly attributable to bringing the asset to a working order for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located.

Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Gains on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant & equipment and are recognised net within "Other income" in profit or loss.

Losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant & equipment and are recognised net within "Administrative expenses" in profit or loss.

When revalued assets are sold, the amounts included in the revaluation reserve are transferred to retained earnings.

##### (ii) Reclassification to Investment Property

Property that is being constructed for future use as investment property is accounted for as property, plant and equipment until construction or development is complete, at which time it is remeasured to fair value and reclassified as investment property. Any gain or loss arising on remeasurement is recognised in profit or loss.

When the use of a property changes from owner-occupied to investment property, the property is remeasured to fair value and reclassified as investment property. Any loss is recognised in the revaluation reserve to the extent that an amount is included in revaluation reserve for that property, with any remaining loss recognised immediately in profit or loss. Any gain arising on reimbursement is recognised in profit or loss to the extent the gain reverses a previous impairment loss on the property, with any remaining gain recognised in a revaluation reserve in equity.

##### (iii) Subsequent Costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The carrying amount of the replaced part is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

##### (iv) Depreciation and Amortisation

Depreciation and amortisation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. Assets are depreciated or amortised from the date of acquisition. Land is not depreciated.

The estimated useful lives in the current and comparative periods are as follows:

- Buildings 40 years
- Office furniture, fixtures and fittings 5 - 25 years
- Plant and equipment 3 - 10 years

Depreciation and amortisation rates and methods are reviewed at each reporting date. When changes are made, adjustments are reflected prospectively in the current and future periods only.

**(d) Investment Property**

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods and services or for administrative purposes. Investment property is measured at fair value (see Note 4) with any change therein recognised in profit or loss.

When the use of a property changes such that it is reclassified as property, plant or equipment, its fair value at the date of reclassification becomes its cost for subsequent accounting.

During the year the Group re-allocated \$747,380 to Investment Property from Property, Plant and Equipment to bring the classification of the asset in line with its intended use.

**(e) Inventories**

Inventories, including land held for resale, are stated at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

Cost includes the cost of acquisition, development costs, holding costs and directly attributable interest on borrowed funds where the development is a qualifying asset. Capitalisation of borrowing costs is ceased during extended periods in which active development is interrupted. When a development is completed and ceases to be a qualifying asset, borrowing costs and other costs are expenses as incurred.

**Current and Non-current Inventory Assets**

Inventory is classified as current when it satisfies any of the following criteria:

- it is expected to be realised in, or is intended for sale or consumption in, the entity's normal operating cycle;
- it is held primarily for the purpose of being traded; or
- it is expected to be realised within twelve months of the reporting date.

All other inventory is treated as non-current.

**(f) Impairment**

**(i) Financial Assets**

A financial asset is assessed at each reporting date to determine whether there is any objective evidence that it is impaired. A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of that asset.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount, and the present value of the estimated future cash flows discounted at the original effective interest rate. An impairment loss in respect of an available-for-sale financial asset is calculated by reference to its current fair value.

Individually significant financial assets are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risk characteristics.

All impairment losses are recognised in profit or loss. Any cumulative loss in respect of an available-for-sale financial asset recognised previously in equity is transferred to profit or loss.

An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised. For financial assets measured at amortised cost and available-for-sale financial assets that are debt securities, the reversal is recognised in profit or loss. For available-for-sale financial assets that are equity securities, the reversal is recognised directly in equity.

### 3 Significant Accounting Policies (continued)

#### (f) Impairment (continued)

##### (ii) Non-financial Assets

The carrying amounts of the Group's non-financial assets other than investment property, inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash flow from continuing use that are largely independent of the cash flows of other assets or groups of assets (the "cash generating unit").

An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in profit or loss.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### (g) Employee Benefits

##### (i) Superannuation Contributions

Obligations for contributions to superannuation funds are recognised as an expense in profit or loss when they are due.

##### (ii) Long-term Employee Benefits

The Group's net obligation in respect of long-term service benefits is the amount of future benefit that employees have earned in return for their service in the current and prior periods plus related on costs; that benefit is discounted to determine its present value, and the fair value of any related assets is deducted. The discount rate is the yield at the reporting date on AA credit-rated or government bonds that have maturity dates approximating the terms of the Group's obligations. The calculation is performed using the projected unit credit method. Any actuarial gains or losses are recognised in profit or loss in the period in which they arise.

##### (iii) Termination Benefits

Termination benefits are recognised as an expense when the Group is demonstrably committed, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognised as an expense if the Group has made an offer encouraging voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably.

##### (iv) Short-term Employee Benefits

Liabilities for employee benefits for wages, salaries and annual leave represent present obligations resulting from employees' services provided to reporting date and are calculated at undiscounted amounts based on remuneration wage and salary rates that the Group expects to pay as at reporting date including related on-costs, such as workers compensation insurance and payroll tax.

A liability is recognised for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be recognised reliably.

#### (v) Share-based Payment Transactions

The grant date fair value of options granted to employees is recognised as an employee expense, with a corresponding increase in equity, over the period in which the employees become unconditionally entitled to the options. The amount recognised is adjusted to reflect the actual number of share options that vest, except for those that fail to vest due to market conditions not being met.

**(h) Provisions**

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

**(i) Revenue**

Revenues are measured at the fair value of the consideration received or receivable, net of discounts, rebates and the amount of goods and services tax (GST) payable to the taxation authority.

**(i) Property Development Sales**

Revenue from the sale of residential, retail, commercial and industrial property is recognised when the significant risks and rewards of ownership have been transferred to the buyer, recovery of consideration is probable, the associated costs and possible return of the property can be estimated reliably, there is no continuing management involvement with the property and the amount of revenue can be measured reliably.

Transfers of risks and rewards vary depending on the individual terms of the contract of sale.

**(ii) Property Development Supervision Fees**

Revenue from services rendered, including fees arising from the provision of development project supervision services, is recognised in the income statement in proportion to the stage of completion of the transaction at reporting date. The stage of completion is assessed by reference to an assessment of the costs. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due, the revenue cannot be measured reliably, the costs incurred or to be incurred cannot be measured reliably, or the stage of completion cannot be measured reliably.

**(iii) Management Fee Income**

Management fee revenue is recognised in the income statement in proportion to the stage of completion of the transaction at the reporting date. Performance fee income is recognised when the amount can be measured reliably or when contractually due.

**(iv) Commissions**

When the Group acts in the capacity of an agent rather than as the principal in a transaction, the revenue recognised is the net amount of commission made by the group.

**(v) Rental Income**

Rental income from investment property is recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income, over the term of the lease.

**(j) Finance Income and Expenses**

Finance income comprises interest income on funds invested (including available-for-sale assets), interest on loans to Equity Accounted Investees, dividend income, gains on the disposal of available-for-sale assets, changes in the fair value of financial assets at fair value through profit or loss, and gains on hedging instruments that are recognised in profit or loss. Interest income is recognised as it accrues in profit or loss, using the effective interest method. Dividend income is recognised on the date that the Group's right to receive payment is established which in the case of quoted securities is the ex-dividend date.

Finance expenses comprise interest expense on borrowings, changes in fair value of financial assets at fair value through profit or loss, impairment losses recognised on financial assets, and losses on hedging instruments that are recognised in profit or loss. All borrowing costs are recognised in profit or loss using the effective interest method.

### 3 Significant Accounting Policies (continued)

#### (k) Income Tax

Income tax expense comprises current and deferred tax. Income tax expense is recognised in profit or loss except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for the following temporary differences: the initial recognition of goodwill, the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit, and differences relating to investments in subsidiaries and jointly controlled entities to the extent that they probably will not reverse in the foreseeable future. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date. Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which temporary difference can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Additional income taxes that arise from the distribution of dividends are recognised at the same time as the liability to pay the related dividend is recognised.

#### (l) Goods and Services Tax

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the balance sheet.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

#### (m) Earnings per Share

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, which comprise share options granted to employees.

#### (n) Segment Reporting

A segment is a distinguishable component of the Group that is engaged either in providing products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

The Company operates predominantly in the property development sector.

The Company operates wholly in one geographical segment being Western Australia.



#### (o) New Standards and Interpretations not yet Adopted

The following standards, amendments to standards and interpretations have been identified as those which may impact the entity in the period of initial application. They are available for early adoption at 30 June 2008, but have not been applied in preparing this financial report:

- AASB 8 *Operating Segments* introduces the "managerial approach" to segment reporting. AASB 8, which becomes mandatory for the Group's 30 June 2010 financial statements, will require the disclosure of segment information based on the internal reports regularly reviewed by the Group's Chief Operating Decision Maker in order to assess each segment's performance and to allocate resources to them. Currently the Group presents segment information in respect of its business and geographical segments (see Note 6). Under AASB 8 *Operating Segments* the Group has not yet determined how it will present segment information.
- AASB 101 *Presentation of Financial Statements* introduces as a financial statement (formerly "primary" statement) the "statement of comprehensive income". The revised standard does not change the recognition, measurement or disclosure of transactions and events that are required by other AASBs. The revised AASB 101 will become mandatory for the Group's 30 June 2010 financial statements. The Group has not yet determined the potential effect of the revised standard on the Group's disclosures.
- Revised AASB 123 *Borrowing Costs* removes the option to expense borrowing costs and requires that an entity capitalise borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset as part of the cost of that asset. The revised AASB 123 will become mandatory for the Group's 30 June 2010 financial statements and will constitute a change in accounting policy for the Group. In accordance with the transitional provisions the Group will apply the revised AASB 123 to qualifying assets for which the capitalisation of borrowing costs commences on or after the effective date. The Group has not yet determined the potential effect of the revised standard on future earnings.
- Revised AASB 127 *Consolidated and Separate Financial Statements* changes the accounting for investments in subsidiaries. Key changes include: the remeasurement to fair value of any previous/retained investment when control is obtained/lost, with any resulting gain or loss being recognised in profit or loss; and the treatment of increases in ownership interest after control is obtained as transactions with equity holders in their capacity as equity holders. The revised standard will become mandatory for the Group's 30 June 2010 financial statements. The Group has not determined the potential effect on the Group's financial report.
- AASB 2008-1 *Amendments to Australian Accounting Standard - Share-based Payment: Vesting Conditions and Cancellations* changes the measurement of share-based payments that contain non-vesting conditions. AASB 2008-1 becomes mandatory for the Group's 30 June 2010 financial statements. The Group has not determined the potential effect of the amending standard on the Group's financial report.

## 4 Determination of Fair Values

A number of the Group's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. Where applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

#### (a) Investment Property

An external, independent valuation company, having appropriate recognised professional qualifications and recent experience in the location and category of property being valued, values the Group's investment property portfolio every three years. The fair values are based on market values, being the estimated amount for which a property could be exchanged on the date of the valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion.

In the absence of current prices in an active market, the valuations are prepared by considering the aggregate of the estimated cash flows expected to be received from renting out the property. A yield that reflects the specific risks inherent in the net cash flows is then applied to the net annual cash flows to arrive at the property valuation.

Valuations reflect, where appropriate: the type of tenants actually in occupation or responsible for meeting lease commitments or likely to be in occupation after letting vacant accommodation, and the market's general perception of their creditworthiness; the allocation of maintenance and insurance responsibilities between the Group and the lessee; and the remaining economic life of the property. When rent reviews or lease renewals are pending with anticipated reversionary increases, it is assumed that all notices and where appropriate counter-notices have been served validly and within the appropriate time.

## 4 Determination of Fair Values (continued)

### (b) Investments in Equity and Debt securities

The fair value of financial assets through profit or loss, held-to-maturity investments and available-for-sale financial assets is determined by reference to their quoted bid price at the reporting date. The fair value of held-to-maturity investments is determined for disclosure purposes only.

### (c) Trade and Other Receivables

The fair value of trade and receivables, excluding construction work in progress, is estimated as the present value of future cash flows, discounted at the market rate of interest at the reporting date.

### (d) Derivatives

The fair value of interest rate swaps is based on broker quotes.

### (e) Share-based Payment Transactions

The fair value of employee stock options is measured using the Black-Scholes option-pricing model. Measurement inputs include share price on measurement date, exercise price of the instrument, expected volatility (based on weighted average historic volatility adjusted for changes expected due to publicly available information), weighted average expected life of the instruments (based on historical experience and general option holder behaviour), expected dividends, and the risk-free interest rate (based on government bonds). Service and non-market performance conditions attached to the transactions are not taken into account in determining fair value.

### (f) Financial Guarantees

For financial guarantee contracts liabilities, the fair value at initial recognition is determined using a probability weighted discounted cash flow approach. This method takes into account the probability of default by the guaranteed party over the term of the contract, the loss given default (being the proportion of the exposure that is not expected to be recovered in the event of default) and exposure at default (being the maximum loss at the time of default).

The fair value of financial guarantees has been determined to be \$Nil (2007: \$Nil)

## 5 Financial Risk Management

The Company and Group have exposure to the following risks from their use of financial instruments:

- credit risk
- liquidity risk
- market risk.

This note presents information about the Company's and Group's exposure to each of the above risks, their objectives, policies and processes for measuring and managing risk, and the management of capital. Further quantitative disclosures are included throughout this financial report.

The Board of Directors has overall responsibility for the establishment and oversight of the risk management framework. The Board is responsible for developing and monitoring risk management policies.

Risk management policies are established to identify and analyse the risks faced by the Company and Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's and Group's activities. The Company and Group, through their training and management standards and procedures, aim to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Board of Directors oversees how management monitors compliance with the Company's and Group's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Company and Group.

### (a) Credit Risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's receivables from customers and investment securities. For the Company it also arises from receivables due from subsidiaries.

### Trade and Other Receivables

The nature of the Company's and the Group's business means that most sales contracts occur on a pre-sales basis, before significant expenditure has been incurred on the development. All pre-sale contracts require a deposit at the point of entering into the contract, these funds being held in trust independently of the Company and the Group. Generally, pre-sale contracts are executed on an unconditional basis. Possession of a development property does not generally pass until such time as the financial settlement of the property has been completed, and title to a development property does not pass until the financial settlement of the property has been completed. Where possession of the development property is granted prior to settlement, title to the property remains with the Company and the Group until financial settlement of the property has been completed.

The demographics of the Group's customer base has little or no influence on credit risk. Approximately 3.38% (2007: 8.77%) of the Group's revenue is attributable to sales transactions with a single customer. Geographically there is no concentration of credit risk.

The Board of Directors has established a credit policy which undertakes an analysis of each sale. Purchase limits are established on customers, with these purchase limits being reviewed on each property development.

The Group's trade and other payables relate mainly to the Groups loans to Equity Accounted Investees (within which the Group holds no less than a 50% interest) and Goods and Services Tax refunds due from the Australian Taxation Office.

The Company and the Group have not established an allowance for impairment, as no losses are estimated to be incurred in respect of trade and other receivables.

### Investments

The Company and the Group have limited its exposure to credit risk by only investing in liquid securities, such liquid securities primarily placed with large Australian banking institutions. Given the high credit ratings of these banking institutions, the Board of Directors does not expect any counterparty to fail to meet its obligations.

### Guarantees

The Company, where required to establish appropriate financial facilities, has provided limited financial guarantees to various wholly owned Subsidiaries and Equity Accounted Investees. Detail of outstanding guarantees are provided in Note 27.

### Liquidity Risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Groups approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Groups reputation.

The Group uses project by project costing to cost its products and services, which assists it in monitoring cash flow requirements and optimising its cash return on investments. Typically the Group ensures that it has sufficient cash on demand to meet expected operational expenses for a period of 60 days, including the servicing of financial obligations; this excludes the potential impact of extreme circumstances that cannot reasonably be predicted, such as natural disasters. In addition, the Group maintains the following lines of credit:

- \$6 million overdraft facility that is secured by a Registered Mortgage over the strata office of the Company and a Registered Fixed and Floating charge over all the assets and undertakings of the Company. Interest is payable at the rate of BBSY plus 175 basis points.
- \$1 million overdraft facility that is secured as a part of the overall finance facility for Burt Way Developments Pty Ltd. Interest is payable at overdraft reference rates.
- \$1 million overdraft facility that is secured as a part of the overall finance facility for Lake Street Pty Ltd. Interest is payable at overdraft reference rates.
- \$1 million overdraft facility that is secured as a part of the overall finance facility for Lot 1 to 10 Whatley Crescent Pty Ltd. Interest is payable at overdraft reference rates.

## 5 Financial Risk Management (continued)

### Market Risk

Market risk is the risk that changes in market prices, such as interest rates and equity prices will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Group enters into derivatives, and also incurs financial liabilities, in order to manage market risks. All such transactions are carried out by the Chief Financial Officer under guidance from the Managing Director and the Chief Executive Officer.

### Interest Rate Risk

The Group adopts a policy of ensuring that between 35% and 50% percent of its exposure to changes in interest rates on borrowings is on a fixed rate basis. This is achieved by entering into interest rate swaps.

### Capital Management

The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Board of Directors monitors the return on capital, which the Group defines as net operating income divided by total shareholders' equity, excluding minority interests. The Board of Directors also monitors the level of dividends to ordinary shareholders.

The Board seeks to maintain a balance between the higher returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position. The Group's target is to achieve a return on capital of between 6.00% and 8.00%; during the year ended 30 June 2008 the return was 6.89% (2007: 2.13%). In comparison the weighted average interest expense on interest-bearing borrowings (excluding liabilities with imputed interest) was 8.29% (2007: 7.60%).

From time to time the Group purchases its own shares on the market; the timing of these purchases depends on market prices. Shares purchased are cancelled from issued capital on purchase. The intention of the Board of Directors in undertaking such purchases is to enhance the capital return to the shareholders of the Company. Buy decisions are made on a specific transaction basis by the Board of Directors; the Group does not have a defined share buy-back plan.

There were no changes in the Group's approach to capital management during the year.

Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

## 6 Segment Reporting

A segment is a distinguishable component of the Group that is engaged either in providing products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

The Group operates predominantly in the property development sector.

The Group operates wholly in one geographical segment being Western Australia.

## 7 Acquisitions of Minority Interests

On 27 November 2007, 59 Albany Highway Pty Ltd, a subsidiary of the Company, acquired a further 51 shares in 59 Albany Highway Joint Venture Pty Ltd for \$51 in cash, taking the shareholding in 59 Albany Highway Joint Venture Pty Ltd to 111 of 130 issued and fully paid shares. 59 Albany Highway Joint Venture Pty Ltd had previously been accounted for by 59 Albany Highway Pty Ltd as an Equity Accounted Investee.

The effect of this acquisition was to increase the percentage ownership held by 59 Albany Highway Pty Ltd in 59 Albany Highway Joint Venture Pty Ltd from 46.15% to 85.38%. The effect of this acquisition was to also increase the effective percentage ownership by the Group in 59 Albany Highway Joint Venture Pty Ltd from 31.73% to 58.69%

Consolidated		Company	
2008	2007	2008	2007
\$	\$	\$	\$

## 8 Revenue

Property development sales	73,791,811	10,736,430	23,537,592	1,441,766
Supervision and management fees	2,954,642	846,637	2,954,642	846,637
<b>Total Revenue</b>	<b>76,746,453</b>	<b>11,583,067</b>	<b>26,492,234</b>	<b>2,288,403</b>

## 9 Other Income

Revaluation of Investment Property	-	1,635,695	-	-
Trust Distribution	-	-	-	1,339,380
Administration fees	76,206	51,758	73,592	51,758
Rental income*	856,293	242,371	32,760	30,933
Commission income	31,966	-	-	-
Other	149,029	103	34,029	103
<b>Total Other Income</b>	<b>1,113,494</b>	<b>1,929,927</b>	<b>140,381</b>	<b>1,422,174</b>

\* The Group has reclassified \$239,388 of rental income previously disclosed in revenue in the 2007 year.

\* The Company has reclassified \$27,950 of rental income previously disclosed in revenue in the 2007 year.

## 10 Other Expenses

Rental expenses	15,977	9,013	-	3,763
<b>Total Other Expenses</b>	<b>15,977</b>	<b>9,013</b>	<b>-</b>	<b>3,763</b>

## 11 Personnel Expenses

	Note	2008	2007	2008	2007
Wages and salaries		419,067	81,500	419,067	81,500
Superannuation contributions		41,181	10,731	41,181	10,731
Directors and Officers fees		151,653	151,655	151,653	151,655
Directors and Officers fees - superannuation contributions		5,344	5,345	5,344	5,345
Equity-settled share-based payment transactions	25	23,795	2,871,232	23,795	2,871,232
<b>Total Personnel Expenses</b>		<b>641,040</b>	<b>3,120,463</b>	<b>641,040</b>	<b>3,120,463</b>

## 12 Financial Income and Expense

### Recognised in Profit and Loss

	Consolidated		Company	
	2008 \$	2007 \$	2008 \$	2007 \$
Interest income on loans to Equity Accounted Investees	2,764,808	1,434,811	2,764,808	1,116,514
Interest income on loans to Subsidiaries	-	-	3,855,262	2,715,978
Interest income on bank deposits	971,239	517,790	733,197	451,182
Interest income on property settlements	54,259	-	20,230	-
Interest rate Swap Contract change in fair value	518,645	-	-	-
Dividend income on shares in Subsidiaries	-	-	4,810,000	-
Dividend income/Trust distributions on available-for-sale financial assets	386	369	386	369
<b>Total Financial Income</b>	<b>4,309,337</b>	<b>1,952,970</b>	<b>12,183,883</b>	<b>4,284,043</b>
Interest expense	1,183,520	273,281	436,682	66,616
Bank charges	5,517	98,282	2,533	46,325
<b>Total Financial Expense</b>	<b>1,189,037</b>	<b>371,563</b>	<b>439,215</b>	<b>112,941</b>
<b>Net Financing Income</b>	<b>3,120,300</b>	<b>1,581,407</b>	<b>11,744,668</b>	<b>4,171,102</b>

### Analysis of Financial Expense

Total financial expense	7,314,614	3,210,719	1,067,248	628,291
Less:				
Financial expense capitalised to inventory	(6,125,577)	(2,839,156)	(628,033)	(515,350)
Add:				
Financial expense relating to property developments sold	1,294,198	182,129	521,980	-
	<b>2,483,235</b>	<b>553,692</b>	<b>961,195</b>	<b>112,941</b>
Made up of:				
Financial expense relating to property developments sold	1,294,198	182,129	521,980	-
Financial expense relating to administration	1,189,037	371,563	439,215	112,941
	<b>2,483,235</b>	<b>553,692</b>	<b>961,195</b>	<b>112,941</b>

Financial expense has been capitalised to work in progress at a weighted average rate of 8.29% (2007: 7.60%)

	Consolidated		Company	
	2008 \$	2007 \$	2008 \$	2007 \$
<b>13 Income Tax Expense</b>				
<b>Recognised in Income Statement</b>				
<b>Current Tax Expense</b>				
Current year	3,408,626	2,687,599	3,745,832	3,138,279
Income tax recognised directly to equity	64,210	64,090	64,210	64,090
Adjustments for prior periods	-	(39,718)	-	24,472
	<u>3,472,837</u>	<u>2,711,971</u>	<u>3,810,042</u>	<u>3,226,841</u>
<b>Deferred Tax Expense</b>				
Origination and reversal of temporary differences	1,372,062	(1,101,086)	(50,586)	(1,489,193)
	<u>1,372,062</u>	<u>(1,101,086)</u>	<u>(50,586)</u>	<u>(1,489,193)</u>
Total Income Tax Expense excluding share of Income Tax on Equity Accounted Investees	<u>4,844,898</u>	<u>1,610,885</u>	<u>3,759,456</u>	<u>1,737,648</u>
<b>Numerical Reconciliation between Tax Expense and Pre-tax Net Profit</b>				
Profit for the year	12,228,014	3,002,734	14,477,260	3,392,985
Total income tax expense	4,844,898	1,610,885	3,759,456	1,737,648
Profit excluding Income Tax	<u>17,072,912</u>	<u>4,613,619</u>	<u>18,236,716</u>	<u>5,130,633</u>
Income tax using the Company's domestic rate of 30% (2007: 30%)	5,121,874	1,384,086	5,471,015	1,539,190
Increase in income tax expense due to:				
Non-deductible expenses	371	869,586	8,588	866,803
Decrease in income tax expense due to:				
Tax effect of share of Jointly Controlled entities' net profit	(277,096)	(711,000)	(277,096)	(692,731)
Tax effect of dividend imputation credits	(51)	(86)	(1,443,051)	(86)
	<u>4,845,098</u>	<u>1,542,586</u>	<u>3,759,456</u>	<u>1,713,176</u>
(Under)/over provided in prior years	(200)	68,299	-	24,472
Total Income Tax Expense	<u>4,844,898</u>	<u>1,610,885</u>	<u>3,759,456</u>	<u>1,737,648</u>
<b>Income Tax Recognised Directly in Equity</b>				
Decrease in income tax expense due to:				
Tax incentives not recognised in income statement	(64,210)	(64,090)	(64,210)	(64,090)
Total Income Tax Recognised Directly in Equity	<u>(64,210)</u>	<u>(64,090)</u>	<u>(64,210)</u>	<u>(64,090)</u>

Consolidated		Company	
2008	2007	2008	2007
\$	\$	\$	\$

## 14 Investment Property

Balance at 1 July	13,252,620	-	-	-
Additions	-	11,616,925	-	-
Re-assessment from property, plant and equipment	747,380	-	-	-
Change in fair value	-	1,635,695	-	-
	<u>14,000,000</u>	<u>13,252,620</u>	-	-

Investment property comprises a commercial property that is leased to a third party. The lease contains an initial non-cancellable period of seven years. Subsequent renewals are negotiated with the lessee. No contingent rents are charged (see Note 28).

Changes in fair value of the investment property has been determined by independent valuation in the year ended 30 June 2007.

During the year the Group re-allocated \$747,380 to Investment Property from Property, Plant and Equipment to bring the classification of the asset in line with its intended use.

## 15 Property, Plant and Equipment

	Consolidated				Total
	Office Property	Office Furniture and Equipment	Plant and Equipment	Fixtures and Fittings	
	\$	\$	\$	\$	\$
<b>Cost</b>					
Balance at 1 July 2006	866,167	238,729	44,804	43,279	1,192,979
Additions	1,132,792	18,882	-	146,164	1,297,838
Disposals	-	(7,070)	(2,360)	-	(9,430)
Balance at 30 June 2007	<u>1,998,959</u>	<u>250,541</u>	<u>42,444</u>	<u>189,443</u>	<u>2,481,387</u>
Balance at 1 July 2007	1,998,959	250,541	42,444	189,443	2,481,387
Re-assessment to investment property	(1,132,792)	-	-	-	(1,132,792)
Additions	2,156	40,045	-	-	42,201
Disposals	-	(38,626)	(3,470)	-	(42,096)
Balance at 30 June 2008	<u>868,323</u>	<u>251,960</u>	<u>38,974</u>	<u>189,443</u>	<u>1,348,700</u>
<b>Depreciation</b>					
Balance at 1 July 2006	96,337	106,980	29,828	8,862	242,007
Additions	376,955	-	-	-	376,955
Disposals	-	(7,933)	(1,497)	-	(9,430)
Depreciation and amortisation charge for the year	30,111	29,961	2,834	5,940	68,846
Balance at 30 June 2007	<u>503,403</u>	<u>129,008</u>	<u>31,165</u>	<u>14,802</u>	<u>678,378</u>
Balance at 1 July 2007	503,403	129,008	31,165	14,802	678,378
Re-assessment to investment property	(385,412)	-	-	-	(385,412)
Disposals	-	(26,172)	(2,977)	-	(29,149)
Depreciation and amortisation charge for the year	21,667	25,646	2,227	14,100	63,640
Balance at 30 June 2008	<u>139,658</u>	<u>128,482</u>	<u>30,415</u>	<u>28,902</u>	<u>327,457</u>

During the year the Group re-allocated \$747,380 from Property, Plant and Equipment to Investment Property to re-classify the asset in line with its intended use.



## 15 Property, Plant and Equipment (continued)

	Consolidated				Total
	Office Property	Office Furniture and Equipment	Plant and Equipment	Fixtures and Fittings	
	\$	\$	\$	\$	\$
<b>Carrying Amounts</b>					
At 1 July 2006	769,830	131,749	14,976	34,417	950,972
At 30 June 2007	1,495,556	121,533	11,279	174,641	1,803,009
At 1 July 2007	1,495,556	121,533	11,279	174,641	1,803,009
At 30 June 2008	728,665	123,478	8,559	160,541	1,021,243
	Company				Total
	Office Property	Office Furniture and Equipment	Plant and Equipment	Fixtures and Fittings	
	\$	\$	\$	\$	\$
<b>Cost</b>					
Balance at 1 July 2006	866,167	238,729	44,804	43,279	1,192,979
Additions	-	18,882	-	8,200	27,082
Disposals	-	(7,070)	(2,360)	-	(9,430)
Balance at 30 June 2007	866,167	250,541	42,444	51,479	1,210,631
Balance at 1 July 2007	866,167	250,541	42,444	51,479	1,210,631
Additions	2,156	40,045	-	-	42,201
Disposals	-	(38,626)	(3,470)	-	(42,096)
Balance at 30 June 2008	868,323	251,960	38,974	51,479	1,210,736
<b>Depreciation</b>					
Balance at 1 July 2006	96,337	106,980	29,828	8,862	242,007
Disposals	-	(7,933)	(1,497)	-	(9,430)
Depreciation charge for the year	21,654	29,961	2,834	2,636	57,085
Balance at 30 June 2007	117,991	129,008	31,165	11,498	289,662
Balance at 1 July 2007	117,991	129,008	31,165	11,498	289,662
Disposals	-	(26,172)	(2,977)	-	(29,149)
Depreciation charge for the year	21,667	25,646	2,227	3,553	53,093
Balance at 30 June 2008	139,658	128,482	30,415	15,051	313,606
<b>Carrying Amounts</b>					
At 1 July 2006	769,830	131,749	14,976	34,417	950,972
At 30 June 2007	748,176	121,533	11,279	39,981	920,969
At 1 July 2007	748,176	121,533	11,279	39,981	920,969
At 30 June 2008	728,665	123,478	8,559	36,428	897,130

### Security

At 30 June 2008 the office property is subject to a registered mortgage to secure bank loans (see Note 24).

## 16 Equity Accounted Investees

The Group's share of profit in Equity Accounted Investees for the year was \$923,653 (2007: \$2,369,999).

### Jointly Controlled Entities

The Group accounts for investments in Jointly Controlled entities using the equity method.

The Group has the following investments in Jointly Controlled entities:

#### Jointly Controlled Entities Assets

		Current Assets \$	Non-current Assets \$	Total Assets \$
<b>2007</b>	<b>Ownership</b>			
59 Albany Highway Joint Venture Pty Ltd**	46.15%	25,702	15,427,865	15,453,567
78 Terrace Road Joint Venture Pty Ltd*	50.00%	131,357	-	131,357
132 Terrace Road Joint Venture Pty Ltd*	50.00%	67,669,838	714,283	68,384,121
175 Hay Street Joint Venture Pty Ltd*	50.00%	1,101,365	-	1,101,365
188 Adelaide Terrace Joint Venture Pty Ltd*	50.00%	17,926,185	217,507	18,143,692
375 Hay Street Pty Ltd*	50.00%	1,044,317	16,756,299	17,800,616
406 & 407 Newcastle Street Pty Ltd*	50.00%	39,755	4,106,369	4,146,124
701 Wellington Street Pty Ltd*	50.00%	154,140	8,127,285	8,281,425
Boas Gardens Estate Pty Ltd	50.00%	41,716	-	41,716
Joint Venture Property Maintenance Pty Ltd*	50.00%	278,486	75,900	354,386
Rivervale Concepts Pty Ltd*	50.00%	32,180,995	23,004,688	55,185,683
		<u>120,593,856</u>	<u>68,430,196</u>	<u>189,024,052</u>

#### Jointly Controlled Entities Liabilities

		Current Liabilities \$	Non-current Liabilities \$	Total Liabilities \$
<b>2007</b>				
59 Albany Highway Joint Venture Pty Ltd**		51,785	15,271,878	15,323,663
78 Terrace Road Joint Venture Pty Ltd*		404	-	404
132 Terrace Road Joint Venture Pty Ltd*		67,670,315	716,678	68,386,993
175 Hay Street Joint Venture Pty Ltd*		791,450	46,500	837,950
188 Adelaide Terrace Joint Venture Pty Ltd*		17,103,355	279,278	17,382,633
375 Hay Street Pty Ltd*		918,208	16,878,385	17,796,593
406 & 407 Newcastle Street Pty Ltd*		-	4,146,354	4,146,354
701 Wellington Street Pty Ltd*		8,965	8,270,613	8,279,578
Boas Gardens Estate Pty Ltd		145	-	145
Joint Venture Property Maintenance Pty Ltd*		350,115	-	350,115
Rivervale Concepts Pty Ltd*		21,324,060	27,076,559	48,400,619
		<u>108,218,802</u>	<u>72,686,245</u>	<u>180,905,047</u>

**Jointly Controlled Entities Assets**

2008

	Ownership	Current Assets \$	Non-current Assets \$	Total Assets \$
59 Albany Highway Joint Venture Pty Ltd**	-	-	-	-
78 Terrace Road Joint Venture Pty Ltd*	50.00%	5,070	-	5,070
132 Terrace Road Joint Venture Pty Ltd*	50.00%	627,193	-	627,193
175 Hay Street Joint Venture Pty Ltd*	50.00%	65,500	-	65,500
188 Adelaide Terrace Joint Venture Pty Ltd*	50.00%	259,034	-	259,034
375 Hay Street Pty Ltd*	50.00%	30,042,131	25,729,294	55,771,425
406 & 407 Newcastle Street Pty Ltd*	50.00%	41,175	5,430,902	5,472,077
701 Wellington Street Pty Ltd*	50.00%	346,182	15,040,930	15,387,112
Boas Gardens Estate Pty Ltd	50.00%	117	-	117
Joint Venture Property Maintenance Pty Ltd*	50.00%	1,336	75,515	76,851
Rivervale Concepts Pty Ltd*	50.00%	55,654,143	768,680	56,422,823
		87,041,881	47,045,321	134,087,202

**Jointly Controlled Entities Liabilities**

2008

	Current Liabilities \$	Non-current Liabilities \$	Total Liabilities \$
59 Albany Highway Joint Venture Pty Ltd**	-	-	-
78 Terrace Road Joint Venture Pty Ltd*	3,298	-	3,298
132 Terrace Road Joint Venture Pty Ltd*	544,233	-	544,233
175 Hay Street Joint Venture Pty Ltd*	-	-	-
188 Adelaide Terrace Joint Venture Pty Ltd*	182,879	-	182,879
375 Hay Street Pty Ltd*	26,253,844	29,442,870	55,696,714
406 & 407 Newcastle Street Pty Ltd*	30,927	5,493,951	5,524,878
701 Wellington Street Pty Ltd*	958,619	14,433,762	15,392,381
Boas Gardens Estate Pty Ltd	75	-	75
Joint Venture Property Maintenance Pty Ltd*	909	70,772	71,681
Rivervale Concepts Pty Ltd*	41,655,808	7,248,049	48,903,857
	69,630,592	56,689,404	126,319,996

## 16 Equity Accounted Investees (continued)

### Net Profit/(Loss) Recognised from Jointly Controlled Entities

	Revenues \$	Expenses \$	Profit/(Loss) \$
<b>2007</b>			
59 Albany Highway Joint Venture Pty Ltd**	195,466	63,524	131,942
78 Terrace Road Joint Venture Pty Ltd*	825,552	756,881	68,671
132 Terrace Road Joint Venture Pty Ltd*	32,406	14,357	18,049
175 Hay Street Joint Venture Pty Ltd*	30,267,236	28,519,426	1,747,810
188 Adelaide Terrace Joint Venture Pty Ltd*	25,639	6,451	19,188
375 Hay Street Pty Ltd*	7,199	6,618	581
406 & 407 Newcastle Street Pty Ltd*	1,052	1,284	(232)
701 Wellington Street Pty Ltd*	13,522	9,541	3,981
Boas Gardens Estate Pty Ltd	4,213	56,778	(52,565)
Dome Langley Park Pty Ltd*	1,760	-	1,760
Joint Venture Property Maintenance Pty Ltd*	1	(4,951)	4,952
Rivervale Concepts Pty Ltd*	28,815,317	26,009,307	2,806,010
	<u>60,189,363</u>	<u>55,439,216</u>	<u>4,750,147</u>
<b>2008</b>			
59 Albany Highway Joint Venture Pty Ltd**	-	-	-
78 Terrace Road Joint Venture Pty Ltd*	-	95,973	(95,973)
132 Terrace Road Joint Venture Pty Ltd*	74,307,584	72,727,798	1,579,786
175 Hay Street Joint Venture Pty Ltd*	-	142,736	(142,736)
188 Adelaide Terrace Joint Venture Pty Ltd*	23,838,166	23,559,456	278,710
375 Hay Street Pty Ltd*	-	(100,983)	100,983
406 & 407 Newcastle Street Pty Ltd*	2,000	77,074	(75,074)
701 Wellington Street Pty Ltd*	-	10,165	(10,165)
Boas Gardens Estate Pty Ltd	-	32,328	(32,328)
Joint Venture Property Maintenance Pty Ltd*	253,000	251,715	1,285
Rivervale Concepts Pty Ltd*	11,934,850	10,886,420	1,048,430
	<u>110,335,600</u>	<u>107,682,682</u>	<u>2,652,918</u>

\* Jointly Controlled entities entered into with Wembley Lakes Estates Pty Ltd. Richard Dean Rimington is a Director of Wembley Lakes Estates Pty Ltd. John Chan and Richard Dean Rimington have interests in but not control of Wembley Lakes Estates Pty Ltd.

\*\* On 27 November 2007, 59 Albany Highway Pty Ltd, a subsidiary of the Company, acquired a further 51 shares in 59 Albany Highway Joint Venture Pty Ltd, taking the shareholding in 59 Albany Highway Joint Venture Pty Ltd to 111 of 130 issued and fully paid shares. 59 Albany Highway Joint Venture Pty Ltd is now accounted for by 59 Albany Highway Pty Ltd as a Controlled entity. 59 Albany Highway Joint Venture Pty Ltd had previously been accounted for by 59 Albany Highway Pty Ltd as an Equity Accounted Investee.

Consolidated		Company	
2008	2007	2008	2007
\$	\$	\$	\$

## 17 Other Financial Assets

### Current

Investments in Listed shares	5,952	5,967	5,952	5,967
Interest rate swaps used for hedging	518,645	-	-	-
<b>Total Current Investments</b>	<b>524,597</b>	<b>5,967</b>	<b>5,952</b>	<b>5,967</b>

### Non Current

Investments in Subsidiaries	-	-	123	123
Investment in Joint Venture	759,692	35,141	759,692	35,141
<b>Total Non Current Investments</b>	<b>759,692</b>	<b>35,141</b>	<b>759,815</b>	<b>35,264</b>

All of the Group's equity investments in listed shares are in shares that are listed on the Australian Securities Exchange and are shown at cost. No assessment of fair value has been made as the amount of the investments are not significant.

The Group's investment in Joint Venture represents the Group's interest in an unincorporated Joint Venture for the development of the property located at 118 Adelaide Terrace, East Perth. The investment is shown at cost. The Board of Directors has assessed no impairment to the value of the investment.

## 18 Tax Assets and Liabilities

The current tax asset for the Group of \$Nil (2007: \$74,650) and for the Company of \$Nil (2007: \$73,330) represent the amount of income taxes recoverable in respect of prior periods and that arise from the payment of tax in excess of the amounts due to the relevant tax authority.

The current tax liability for the Group of \$5,471,076 (2007: \$Nil) and for the Company of \$3,316,190 (2007: \$Nil) represent the amount of income taxes payable in respect of current and prior periods.

### Recognised Deferred Tax Assets and Liabilities

Deferred tax assets and liabilities are attributable to the following:

	Assets		Consolidated Liabilities		Net	
	2008	2007	2008	2007	2008	2007
	\$	\$	\$	\$	\$	\$
Inventories	-	-	(4,833,831)	(3,386,357)	(4,833,831)	(3,386,357)
Interest bearing loans and borrowings	2,440,771	160,307	-	-	2,440,771	160,307
Other items	761,383	825,486	(891,400)	(357,887)	(130,017)	467,599
Tax value of loss carry-forwards recognised	2,698,397	1,625,919	-	-	2,698,397	1,625,919
<b>Tax assets/(liabilities)</b>	<b>5,900,551</b>	<b>2,611,712</b>	<b>(5,725,231)</b>	<b>(3,744,244)</b>	<b>175,320</b>	<b>(1,132,532)</b>
Set off of tax	(5,725,231)	(2,611,712)	5,725,231	2,611,712	-	-
<b>Net Tax Assets/(Liabilities)</b>	<b>175,320</b>	<b>-</b>	<b>-</b>	<b>(1,132,532)</b>	<b>175,320</b>	<b>(1,132,532)</b>

## 18 Tax Assets and Liabilities (continued)

### Recognised Deferred Tax Assets and Liabilities (continued)

	Assets		Company Liabilities		Net	
	2008	2007	2008	2007	2008	2007
	\$	\$	\$	\$	\$	\$
Inventories	-	-	(93,716)	(289,023)	(93,716)	(289,023)
Interest Bearing loans and borrowings	163,693	24,975	-	-	163,693	24,975
Other items	761,383	707,196	(2,176,628)	(1,703,327)	(1,415,245)	(996,131)
Tax value of loss carry-forwards recognised	-	29,707	-	-	-	29,707
Tax assets/(liabilities)	925,076	761,878	(2,270,344)	(1,992,350)	(1,345,268)	(1,230,472)
Set off of tax	(925,076)	(761,878)	925,076	761,878	-	-
Net Tax (Liabilities)	-	-	(1,345,268)	(1,230,472)	(1,345,268)	(1,230,472)

### Movement in Temporary Differences During the Year

	Consolidated			
	Balance 1 July 2006 \$	Recognised in Profit or Loss \$	Recognised in Equity \$	Balance 30 June 2007 \$
Inventories	986,491	2,399,866	-	3,386,357
Interest bearing loans and borrowings	(78,284)	(82,023)	-	(160,307)
Other items	(940,851)	409,162	64,090	(467,599)
Tax value of loss carry-forwards recognised	-	(1,625,919)	-	(1,625,919)
	(32,644)	1,101,086	64,090	1,132,532

  

	Consolidated			
	Balance 1 July 2007 \$	Recognised in Profit or Loss \$	Recognised in Equity \$	Balance 30 June 2008 \$
Inventories	3,386,357	1,447,474	-	4,833,831
Interest bearing loans and borrowings	(160,307)	(2,280,464)	-	(2,440,771)
Other items	(467,599)	533,406	64,210	130,017
Tax value of loss carry-forwards recognised	(1,625,919)	(1,072,478)	-	(2,698,397)
	1,132,532	(1,372,062)	64,210	(175,320)

**Movement in Temporary Differences During the Year**

	Company			
	Balance 1 July 2006 \$	Recognised in Profit or Loss \$	Recognised in Equity \$	Balance 30 June 2007 \$
Inventories	435,437	(146,414)	-	289,023
Interest bearing loans and borrowings	(18,758)	(6,217)	-	(24,975)
Other items	(739,490)	1,671,531	64,090	996,131
Tax value of loss carry-forwards recognised	-	(29,707)	-	(29,707)
	<u>(322,811)</u>	<u>1,489,193</u>	<u>64,090</u>	<u>1,230,472</u>

  

	Company			
	Balance 1 July 2007 \$	Recognised in Profit or Loss \$	Recognised in Equity \$	Balance 30 June 2008 \$
Inventories	289,023	(195,307)	-	93,716
Interest bearing loans and borrowings	(24,975)	(138,718)	-	(163,693)
Other items	996,131	354,904	64,210	1,415,245
Tax value of loss carry-forwards recognised	(29,707)	29,707	-	-
	<u>1,230,472</u>	<u>50,586</u>	<u>64,210</u>	<u>1,345,268</u>

Consolidated		Company	
2008 \$	2007 \$	2008 \$	2007 \$

## 19 Inventories

### Current

Work in progress	8,914,235	43,130,723	-	14,910,798
Completed Stock	3,565,780	-	3,565,780	-
Total Current Inventories	<u>12,480,015</u>	<u>43,130,723</u>	<u>3,565,780</u>	<u>14,910,798</u>

### Non Current

Work in progress	95,055,796	34,525,542	600,673	-
Total Non Current Inventories	<u>95,055,796</u>	<u>34,525,542</u>	<u>600,673</u>	<u>-</u>

During the year ended 30 June 2008 work in progress recognised as cost of sales by the Group amounted to \$60,318,890 (2007: \$7,945,170).

During the year ended 30 June 2008 work in progress recognised as cost of sales by the Company amounted to \$5,231,518 (2007: \$942,117).

During the year ended 30 June 2008 there were no write-downs in the value of inventories.

	Consolidated		Company	
	2008 \$	2007 \$	2008 \$	2007 \$
<b>20 Trade and Other Receivables</b>				
<b>Current</b>				
Other trade receivables	1,598,773	10,157,908	207,464	240,239
Amounts receivable from Jointly Controlled entities	4,444,177	9,575,171	4,444,177	9,575,171
Amounts receivable from Subsidiaries	-	-	5,118,540	10,205,204
<b>Total Current Trade and Other Receivables</b>	<b>6,042,950</b>	<b>19,733,079</b>	<b>9,770,181</b>	<b>20,020,614</b>
<b>Non Current</b>				
Amounts receivable from Jointly Controlled entities	9,397,860	14,847,886	9,397,860	8,235,255
Amounts receivable from Subsidiaries	-	-	27,919,460	21,964,547
<b>Total Non Current Trade and Other Receivables</b>	<b>9,397,860</b>	<b>14,847,886</b>	<b>37,317,320</b>	<b>30,199,802</b>

The Group's exposure to credit risk and impairment losses to trade and other receivables are disclosed at Note 27.

## 21a Cash and Cash Equivalents

Bank balances	16,940,865	3,318,344	12,012,153	1,752,446
Call deposits	11,136,944	5,624,260	11,136,944	5,624,260
<b>Total Cash and Cash Equivalents</b>	<b>28,077,809</b>	<b>8,942,604</b>	<b>23,149,097</b>	<b>7,376,706</b>
Bank overdrafts used for cash management purposes	-	-	-	-
<b>Cash and Cash Equivalents in the Statements of Cash Flows</b>	<b>28,077,809</b>	<b>8,942,604</b>	<b>23,149,097</b>	<b>7,376,706</b>

The Group's exposure to interest rate risk and a sensitivity analysis for financial assets and liabilities are disclosed at Note 27.



Consolidated		Company	
2008	2007	2008	2007
\$	\$	\$	\$

## 21b Reconciliation of Cash Flows from Operating Activities

Cash Flows from Operating Activities	Note	Consolidated		Company	
		2008	2007	2008	2007
		\$	\$	\$	\$
Profit for the year		12,228,014	3,002,734	14,477,260	3,392,985
Adjustments for:					
Depreciation and amortisation	15	63,641	68,846	53,093	57,085
Amortisation - Incorporation costs		-	5,401	-	-
Change in fair value of investment property	14	-	(1,635,695)	-	-
Net financing income	12	(3,120,300)	(1,581,407)	(11,744,668)	(4,171,102)
Share of net profit of Jointly Controlled entities'	16	(923,653)	(2,369,999)	(923,653)	(2,309,103)
Income tax expense	13	4,844,898	1,610,885	3,759,456	1,737,648
<b>Operating Profit before Changes in Working Capital and Provisions</b>		<b>13,092,600</b>	<b>(899,235)</b>	<b>5,621,488</b>	<b>(1,292,487)</b>
Change in trade and other receivables		20,702,851	(871,420)	(355,081)	1,423,776
Change in current inventories	19	30,650,708	(37,774,277)	11,345,018	(9,329,196)
Change in non-current inventories	19	(60,530,254)	(16,364,841)	(600,673)	355,279
Change in prepayments		(4,854,411)	(276,162)	(4,755,641)	(15,614)
Change in trade and other payables	26	5,735,760	(4,253,103)	3,216,766	192,327
<b>Cash Generated from Operating Activities</b>		<b>4,797,254</b>	<b>(60,439,038)</b>	<b>14,471,877</b>	<b>(8,665,915)</b>
Interest paid	12	(1,189,037)	(371,563)	(439,215)	(112,941)
Income taxes paid		(353,061)	(1,082,787)	(305,363)	(1,080,838)
<b>Net Cash Generated from/(Used in) Operating Activities</b>		<b>3,255,156</b>	<b>(61,893,388)</b>	<b>13,727,299</b>	<b>(9,859,694)</b>

The increases and decreases in trade and other receivables as well as trade and other payables reflect only those changes that relate to operating activities. The remaining increases and decreases relate to investing activities.

## 22 Capital and Reserves

### Share Capital

	Company	
	2008	2007
On issue at 1 July	133,458,665	118,673,404
Issued for cash (Executive share options)	3,550,000	-
Issued under Dividend Reinvestment Plan	4,574,531	2,927,481
Issued for cash	100,000	11,857,780
On Issue at 30 June - Fully Paid	<u>141,683,196</u>	<u>133,458,665</u>

The Group has also issued share options in the 2007 financial year (see Note 25).

The Company does not have authorised capital or par value in respect of its issued shares.

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All shares rank equally with regard to the Company's residual assets.

### Dividends

Dividends recognised in the current year by the Group are:

	Cents per Share	Total Amount \$	Franked / Unfranked	Date of Payment
<b>Dividend Paid During the Year 2008</b>				
Interim 2008 ordinary	2.00	2,831,664	Franked	12 March 2008
Interim 2008 ordinary	2.00	2,740,173	Franked	11 October 2007
Final 2007 ordinary	3.00	4,110,260	Franked	11 October 2007
Total Amount		<u>9,682,097</u>		
<b>Dividend Paid During the Year 2007</b>				
Interim 2007 ordinary	3.00	3,915,936	Franked	18 May 2007
Final 2006 ordinary	3.00	3,560,202	Franked	29 September 2006
Total Amount		<u>7,476,138</u>		

Franked dividends declared or paid during the year were franked at the rate of 30%.

After 30 June 2008 the following dividends were proposed by the Directors. The dividends have not been provided. The declaration and subsequent payment of dividends has no income tax consequences.

### Proposed Dividend

Final 2008 ordinary	4.00	<u>5,667,328</u>	Franked	15 September 2008
Total Amount		<u>5,667,328</u>		

The financial effect of these dividends have not been brought to account in the financial statements for the financial year ended 30 June 2008 and will be recognised in subsequent financial reports.

### Dividend Reinvestment Plan

The Company has established a dividend reinvestment plan under which holders of ordinary shares may elect to have all or part of their dividend entitlements satisfied by the issue of new ordinary shares rather than by being paid in cash. During the year shares were issued under the plan in respect of the dividends at a 5.0% discount to the market price, calculated according to the plan.

In accordance with Rule 13 of the Company's Dividend Reinvestment Plan (DRP), the Directors have elected to suspend the DRP until further notice and as such the DRP will not be active for the above mentioned dividend.

### Dividend Franking Account

Company	
2008	2007
\$	\$
11,799	475,749

30% franking credits available to shareholders of Finbar Group Limited for subsequent financial years

The above available amounts are based on the balance of the dividend franking account at year-end adjusted for:

- (a) franking credits that will arise from the payment of the current tax liabilities;
- (b) franking debits that will arise from the payment of dividends recognised as a liability at the year-end;
- (c) franking credits that will arise from the receipt of dividends recognised as receivables at the year-end; and
- (d) franking credits that the entity may be prevented from distributing in subsequent years.

The ability to utilise the franking credits is dependent upon there being sufficient available profits to declare dividends. The impact on the dividend franking account of dividends proposed after the balance sheet date but not recognised as a liability is to reduce it by \$2,428,855 (2007: \$2,859,829). The Company will be required to pay a franking deficits tax of \$2,471,056 to enable the Final 2008 dividend to be fully franked.

## 23 Earnings per Share

### Basic Earnings per Share

The calculation of basic earnings per share at 30 June 2008 was based on the profit attributable to ordinary shareholders of \$12,202,193 (2007: \$2,915,086) and a weighted average number of ordinary shares outstanding during the year ended 30 June 2008 of 139,687,437 (30 June 2007: 125,606,073), calculated as follows:

Consolidated	
2008	2007
\$	\$
12,230,513	2,915,086

### Profit Attributable to Ordinary Shareholders

### Weighted Average Number of Ordinary Shares

Issued ordinary shares at 1 July		133,458,665	118,673,404
Effect of shares issued	8 December 2006	-	6,006,357
Effect of shares issued	21 December 2006	-	581,431
Effect of dividend reinvestment plan	18 May 2007	-	344,881
Effect of share options exercised	4 September 2007	2,917,808	-
Effect of dividend reinvestment plan	11 October 2007	3,296,169	-
Effect of share options exercised	7 May 2008	14,795	-
Weighted Average Number of Ordinary Shares at 30 June		139,687,437	125,606,073

## 23 Earnings per Share (continued)

### Diluted Earnings per Share

The calculation of diluted earnings per share at 30 June 2008 was based on the profit attributable to ordinary shareholders of \$12,202,193 (2007: \$2,915,086) and a weighted average number of ordinary shares outstanding during the year ended 30 June 2008 of 141,137,437 (30 June 2007: 130,706,073), calculated as follows:

	Consolidated	
	2008 \$	2007 \$
Profit Attributable to Ordinary Shareholders (Diluted)	12,230,513	2,915,086
Weighted Average Number of Ordinary Shares (Diluted)		
Weighted average number of ordinary shares at 30 June	139,687,437	125,606,073
Effect of share options on issue	1,450,000	5,100,000
Weighted Average Number of Ordinary Shares (Diluted) at 30 June	141,137,437	130,706,073

## 24 Loans and Borrowings

This note provides information about the contractual terms of the Company's and Group's interest-bearing loans and borrowings. For more information about the Company's and Group's exposure to interest rate risk see Note 27.

	Consolidated		Company	
	2008 \$	2007 \$	2008 \$	2007 \$
<b>Current liabilities</b>				
Standby commercial bill facility	5,800,000	5,800,000	5,800,000	5,800,000
Commercial bills (Secured)	4,624,095	44,513,200	-	9,186,040
Total Interest Bearing Loans and Borrowings	10,424,095	50,313,200	5,800,000	14,986,040
<b>Non-current liabilities</b>				
Commercial bills (Secured)	81,540,799	23,423,313	-	-
Total Interest Bearing Loans and Borrowings	81,540,799	23,423,313	-	-

Consolidated			
30 June 2008		30 June 2007	
\$	\$	\$	\$

#### Terms and debt repayment schedule

Terms and conditions of outstanding loans are as follows:

	Nominal Interest Rate	Financial Year of Maturity	Face Value	Carrying Amount	Face Value	Carrying Amount
Commercial bills (Secured)	BBSY+1.30%	2009	7,808,183	7,808,183	-	-
Commercial bills (Secured)	BBSY+1.15%	2010	40,180,227	40,180,227	7,427,550	7,427,550
Commercial bills (Secured)	BBSY+1.25%	2009	8,500,000	8,500,000	8,500,000	8,500,000
Commercial bills (Secured)	BBSY+0.75%	2009	8,910,374	8,910,374	8,901,936	8,901,936
Commercial bills (Secured)	BBSY+1.50%	2009	594,389	594,389	593,827	593,827
Commercial bills (Secured)	BBSY+1.10%	2010	15,547,626	15,547,626	5,727,000	5,727,000
Commercial bills (Secured)			-	-	15,801,900	15,801,900
Standby commercial bill facility	BBSY+1.75%	2009	5,800,000	5,800,000	5,800,000	5,800,000
Commercial bills (Secured)			-	-	9,798,260	9,798,260
Commercial bills (Secured)	BBSY+1.40%	2010	4,624,095	4,624,095	2,000,000	2,000,000
Commercial bills (Secured)			-	-	9,186,040	9,186,040
<b>Total Facilities Available</b>			<b>91,964,894</b>	<b>91,964,894</b>	<b>73,736,513</b>	<b>73,736,513</b>

Company						
	Nominal Interest Rate	Financial Year of Maturity	Face Value	Carrying Amount	Face Value	Carrying Amount
Standby commercial bill facility	BBSY+1.75%	2009	5,800,000	5,800,000	5,800,000	5,800,000
Commercial bills (Secured)			-	-	9,186,040	9,186,040
<b>Total Facilities Available</b>			<b>5,800,000</b>	<b>5,800,000</b>	<b>14,986,040</b>	<b>14,986,040</b>

#### Financing Arrangements

##### Bank overdrafts

Bank overdrafts of the Subsidiaries are secured by a registered mortgage debenture over the Controlled entity's assets and undertakings. Bank overdrafts are payable on demand and is subject to annual review.

##### Commercial bills

Commercial bills are denominated in Australian dollars (refer Note 27).

The commercial bills loans of the Subsidiaries are secured by registered first mortgages over the development property land and buildings of the Controlled entity as well as a registered mortgage debenture over the Controlled entity's assets and undertakings.

The standby commercial bill loan is secured by registered first mortgage over the strata office of the Company as well as a fixed and floating charge over the Company's assets and undertakings.

## 25 Share Based Payments

At 26 June 2003, the Company established a share option programme that entitles key management personnel and senior employees to purchase shares in the Company. On 3 July 2006, a further grant on similar terms was offered to these employee groups.

Options are issued under the Executive Option Plan 2003 (made in accordance with thresholds set in plans approved by shareholders at the 26 June 2003 General Meeting), and it provides for Directors and Senior Executives to receive up to an annual aggregate of 5% of fully paid issued shares by way of options over ordinary shares for no consideration.

The terms and conditions of the grants are as follows. All options are settled by physical delivery of shares.

	Options Granted		Exercise Price	Vesting Conditions	Financial Years in which Grant Vests	Expiry Date
	Number	Date				
<b>Executive Directors</b>						
Mr John Chan	1,950,000	3 July 2006	\$0.40	*	3 July 2007	3 July 2009
Mr Richard Dean Rimington	1,400,000	3 July 2006	\$0.40	*	3 July 2007	3 July 2009
<b>Non-executive Directors</b>						
Mr Paul Anthony Rengel	500,000	3 July 2006	\$0.40	*	3 July 2007	3 July 2009
<b>Executives</b>						
Mr Darren John Pateman	1,000,000	3 July 2006	\$0.40	*	3 July 2007	3 July 2009
Mr Edward Guy Bank	250,000	3 July 2006	\$0.40	*	3 July 2007	3 July 2009
Total Options Granted	<u>5,100,000</u>					

\* Vesting Conditions - No sooner than 12 months from date of grant and based on continuing employment.

During the financial year 3,650,000 options were exercised (2007: Nil). The weighted average share price at the dates of exercise for 2008 was \$0.839.

	Weighted Average Exercise Price	Number of Options	Weighted Average Exercise Price	Number of Options
	2008	2008	2007	2007
Outstanding at the beginning of the year		5,100,000		-
Exercised during the year	\$0.40	(3,650,000)		-
Granted during the year		-	\$0.40	5,100,000
Outstanding at the End of the Year		<u>1,450,000</u>		<u>5,100,000</u>
Exercisable at the End of the Year		<u>1,450,000</u>		<u>5,100,000</u>

The fair value of the options issued is calculated at the grant date using the Black-Scholes option-pricing model and allocated to each reporting period evenly over the period from grant date to vesting date. The value disclosed is the portion of the fair value of the options recognised in this reporting period. In valuing the options, market conditions have been taken into account.

The following factors and assumptions were used in determining the fair value of options on grant date:

Grant Date	Option Life	Fair Value per Option	Exercise Price	Price of Shares on Grant Date	Expected Volatility	Risk Free Interest Rate	Dividend Yield
3 July 2006	3.0 years	\$0.5677	\$0.40	\$0.925	48.00%	5.883%	1.78%

Share options (granted in 2007) - equity settled  
 Total Expense Recognised as Employee Cost

Consolidated		Company	
2008	2007	2008	2007
\$	\$	\$	\$
23,795	2,871,232	23,795	2,871,232
23,795	2,871,232	23,795	2,871,232

## 26 Trade and Other Payables

### Current liabilities

Trade and other payables  
 Other payables and accrued expenses  
 Total Trade and Other Payables

Consolidated		Company	
2008	2007	2008	2007
\$	\$	\$	\$
7,413,760	5,172,238	3,620,964	16,497
311,174	1,298,051	161,592	549,293
7,724,934	6,470,289	3,782,556	565,790

### Non-current liabilities

Other payables and accrued expenses  
 Total Trade and Other Payables

4,481,115	-	-	-
4,481,115	-	-	-

At 30 June 2008, Consolidated trade and other payables include retentions of \$149,585 (2007: \$74,762) relating to construction contracts in progress.

The Group's exposure to currency and liquidity risk related to trade and other payables is disclosed at Note 27.

## 27 Financial Instruments

### Credit Risk

#### Exposure to Credit Risk

The carrying amount of the Group's financial assets represent the maximum credit exposure. The Group's maximum exposure to credit risk at the reporting date was:

	Note	Carrying Amount	
		2008	2007
		\$	\$
Investments in Listed shares	17	5,952	5,967
Interest rate swaps used for hedging	17	518,645	-
Investment in Joint Venture	17	759,692	35,141
Trade and other receivables - current	20	6,042,950	19,733,079
Trade and other receivables - non-current	20	9,397,860	14,847,886
Cash and cash equivalents	21a	28,077,809	8,942,604
		44,802,908	43,564,677

## 27 Financial Instruments (continued)

Note	Carrying Amount	
	2008 \$	2007 \$
Investments in Listed shares	5,952	5,967
Investments in Subsidiaries shares	123	123
Investment in Joint Venture	759,692	35,141
Trade and other receivables - current	9,770,181	20,020,614
Trade and other receivables - non-current	37,317,320	30,199,802
Cash and cash equivalents	23,149,097	7,376,706
	<u>71,002,365</u>	<u>57,638,353</u>

The carrying amount of the Company's financial assets represent the maximum credit exposure. The Company's maximum exposure to credit risk at the reporting date was:

Investments in Listed shares	17	5,952	5,967
Investments in Subsidiaries shares	17	123	123
Investment in Joint Venture	17	759,692	35,141
Trade and other receivables - current	20	9,770,181	20,020,614
Trade and other receivables - non-current	20	37,317,320	30,199,802
Cash and cash equivalents	21a	23,149,097	7,376,706
		<u>71,002,365</u>	<u>57,638,353</u>

The Group's maximum exposure to credit risk for trade receivables at the reporting date by receivable category was:

Equity Accounted Investees	9,397,860	14,847,886
Working capital advances and bonds	1,006,830	391,030
Completed development settlement debtors	-	9,141,693
GST refunds due and sundry other trade debtors	591,943	625,185
	<u>10,996,633</u>	<u>25,005,794</u>

The Company's maximum exposure to credit risk for trade receivables at the reporting date by receivable category was:

Equity Accounted Investees	9,397,860	8,235,255
Controlled entities	27,919,460	32,169,751
Working capital advances and bonds	100,000	95,000
GST refunds due and sundry other trade debtors	107,464	145,239
	<u>37,524,784</u>	<u>40,645,245</u>

### Impairment Losses

None of the Group's trade receivables are past due and based on historic default rates the Group believes that no impairment allowance is necessary in respect of trade receivables.

None of the Company's trade receivables are past due and based on historic default rates the Company believes that no impairment allowance is necessary in respect of trade receivables.

All of the Group's equity investments in listed shares are in shares that are listed on the Australian Securities Exchange. The Group believes that no impairment allowance is necessary in respect of these assets as the amount of the investments are not significant.



**Liquidity Risk**

The following are the contractual maturities of financial liabilities, including estimated interest payments and excluding the impact of netting agreements:

Note	Carrying Amount	Contractual Cash Flows	Consolidated 30 June 2008			
			1 Year or Less	1-3 Years	More than 3 Years	
	\$	\$	\$	\$	\$	
<b>Non-derivative Financial Liabilities</b>						
Secured bank loans:						
Commercial bills	24	86,164,894	97,437,529	11,619,584	75,671,611	10,146,335
Standby commercial bill facility	24	5,800,000	5,826,380	5,826,380	-	-
Trade and other payables	26	12,206,049	13,866,839	8,444,690	5,422,149	-
		<u>104,170,943</u>	<u>117,130,748</u>	<u>25,890,653</u>	<u>81,093,760</u>	<u>10,146,335</u>
<b>30 June 2007</b>						
	\$	\$	\$	\$	\$	
<b>Non-derivative Financial Liabilities</b>						
Secured bank loans:						
Commercial bills	24	67,936,513	76,650,404	48,251,515	17,406,127	10,992,762
Standby commercial bill facility	24	5,800,000	5,940,493	5,940,493	-	-
Trade and other payables	26	6,470,289	7,597,329	3,729,899	802,134	3,065,296
		<u>80,206,802</u>	<u>90,188,226</u>	<u>57,921,907</u>	<u>18,208,260</u>	<u>14,058,059</u>

Westpac Banking Corporation has provided a Banker's Undertaking in the amount of \$118,125 to the Heritage Council of Western Australia in respect of the Controlled entity Burt Way Developments Pty Ltd.

Note	Carrying Amount	Contractual Cash Flows	Company 30 June 2008			
			1 Year or Less	1-3 Years	More than 3 Years	
	\$	\$	\$	\$	\$	
<b>Non-derivative Financial Liabilities</b>						
Secured bank loans:						
Standby commercial bill facility	24	5,800,000	5,826,380	5,826,380	-	-
Trade and other payables	26	3,782,556	3,874,956	3,874,956	-	-
		<u>9,582,556</u>	<u>9,701,336</u>	<u>9,701,336</u>	<u>-</u>	<u>-</u>
<b>30 June 2007</b>						
	\$	\$	\$	\$	\$	
<b>Non-derivative Financial Liabilities</b>						
Secured bank loans:						
Commercial bills	24	9,186,040	9,708,641	9,708,641	-	-
Standby commercial bill facility	24	5,800,000	5,940,493	5,940,493	-	-
Trade and other payables	26	565,790	565,790	565,790	-	-
		<u>15,551,830</u>	<u>16,214,924</u>	<u>16,214,924</u>	<u>-</u>	<u>-</u>

## 27 Financial Instruments (continued)

The following table indicates the periods in which the cash flows associated with the derivatives that are cash flow hedges are expected to impact on profit or loss:

	Carrying Amount	Expected Cash Flows	Consolidated 2008		
			1 Year or Less	1-3 Years	More than 3 Years
Interest Rate Swaps	\$	\$	\$	\$	\$
Assets	518,645	563,745	315,708	215,673	32,363
	518,645	563,745	315,708	215,673	32,363

The following table indicates the periods in which the cash flows associated with the derivatives that are cash flow hedges are expected to occur:

	Carrying Amount	Impact on Profit or Loss	Consolidated 2008		
			1 Year or Less	1-3 Years	More than 3 Years
Interest Rate Swaps	\$	\$	\$	\$	\$
Assets	518,645	563,745	18,493	512,888	32,363
	518,645	563,745	18,493	512,888	32,363

The Group had no Interest Rates Swaps in 2007.

The Company has no Interest Rates Swaps.

### Interest Rate Risk

#### Profile

At the reporting date the interest rate profile of the Company's and the Group's interest-bearing financial assets and liabilities was:

	Consolidated Carrying Amount		Company Carrying Amount	
	2008	2007	2008	2007
Fixed Rate Instruments	\$	\$	\$	\$
Financial Assets	518,645	-	-	-
	518,645	-	-	-
Variable Rate Instruments				
Financial Assets	41,919,846	33,365,661	70,029,134	57,356,883
Financial Liabilities	91,964,894	73,736,513	5,800,000	14,986,040
	(50,045,048)	(40,370,852)	64,229,134	42,370,843

#### Fair Value Sensitivity Analysis for Fixed Rate Instruments

A change of 100 basis points in interest rates would have increased or decreased the Group's equity by \$72,211 (2007: \$Nil) and the Company's equity by \$Nil (2007: \$Nil).

### Cash Flow Sensitivity Analysis for Variable Rates Instruments

A change of 100 basis points in interest rates would have increased (decreased) the Group's equity and profit or loss by the amounts shown below. This analysis assumes that all variables remain constant. The analysis is on the same basis for 2007.

	Consolidated			
	Profit or Loss		Equity	
	100bp Increase	100bp Decrease	100bp Increase	100bp Decrease
<b>30 June 2008</b>	\$	\$	\$	\$
Variable rate instruments	288,037	(288,037)	288,037	(288,037)
	288,037	(288,037)	288,037	(288,037)
<b>30 June 2007</b>				
Variable rate instruments	60,783	(60,783)	60,783	(60,783)
	60,783	(60,783)	60,783	(60,783)

	Company			
	Profit or Loss		Equity	
	100bp Increase	100bp Decrease	100bp Increase	100bp Decrease
<b>30 June 2008</b>	\$	\$	\$	\$
Variable rate instruments	97,499	(97,499)	97,499	(97,499)
	97,499	(97,499)	97,499	(97,499)
<b>30 June 2007</b>				
Variable rate instruments	8,508	(8,508)	8,508	(8,508)
	8,508	(8,508)	8,508	(8,508)

### Fair Values

#### Fair Values Versus Carrying Amounts

The fair values of financial assets and liabilities, together with the carrying amounts shown on the balance sheet are as follows:

	Consolidated			
	30 June 2008		30 June 2007	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
	\$	\$	\$	\$
Investments in Listed shares	5,952	5,952	5,967	5,967
Interest rate swaps used for hedging	518,645	518,645	-	-
Investment in Joint Venture	759,692	759,692	35,141	35,141
Trade and other receivables	15,440,810	15,440,810	34,580,965	34,580,965
Cash and cash equivalents	28,077,809	28,077,809	8,942,604	8,942,604
Secured bank loans	(91,964,894)	(91,964,894)	(73,736,513)	(73,736,513)
Total trade and other payables	(12,206,049)	(12,206,049)	(6,470,289)	(6,470,289)
	(59,368,035)	(59,368,035)	(36,642,125)	(36,642,125)

## 27 Financial Instruments (continued)

	Company			
	30 June 2008		30 June 2007	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
	\$	\$	\$	\$
Investments in Listed shares	5,952	5,952	5,967	5,967
Investments in Subsidiaries shares	123	123	123	123
Interest rate swaps used for hedging	-	-	-	-
Investment in Joint Venture	759,692	759,692	35,141	35,141
Trade and other receivables	47,087,501	47,087,501	50,220,416	50,220,416
Cash and cash equivalents	23,149,097	23,149,097	7,376,706	7,376,706
Secured bank loans	(5,800,000)	(5,800,000)	(14,986,040)	(14,986,040)
Total trade and other payables	(3,782,556)	(3,782,556)	(565,790)	(565,790)
	<u>61,419,809</u>	<u>61,419,809</u>	<u>42,086,523</u>	<u>42,086,523</u>

The basis for determining fair values is disclosed at Note 4.

### Guarantees

#### Subsidiaries

The Company has provided a \$8,500,000 limited guarantee and indemnity to Westpac Banking Corporation for security on a finance facility in 175 Adelaide Terrace Pty Ltd.

The Company has provided a \$10,000,000 limited guarantee and indemnity to Westpac Banking Corporation for security on a finance facility in Burt Way Developments Pty Ltd.

#### Jointly Controlled Entities

The Company has provided a \$2,300,000 limited guarantee and indemnity to National Australia Bank Limited for security on a finance facility in 406 & 407 Newcastle Street Pty Ltd.

The Company has provided a \$3,800,000 limited guarantee and indemnity to National Australia Bank Limited for security on a finance facility in 701 Wellington Street Pty Ltd.

	Consolidated		Company	
	2008	2007	2008	2007
	\$	\$	\$	\$

## 28 Operating Leases

### Leases as Lessor

The Group leases out its investment property held under an operating lease (see Note 14). The future annual minimum lease payments under non-cancellable leases are as follows:

Less than one year	728,000	700,000	-	-
Between one and five years	3,215,083	2,800,000	-	-
More than five years	885,723	1,400,000	-	-
	<u>4,828,806</u>	<u>4,900,000</u>	<u>-</u>	<u>-</u>

During the year ended 30 June 2008 \$708,339 was recognised as rental income in the income statement (2007: \$211,438).

## 29 Capital and Other Commitments

	Consolidated		Company	
	2008 \$	2007 \$	2008 \$	2007 \$
<b>Commitments and Contingent Liabilities</b>				
<b>Property Development</b>				
<b>Contracted but not provided for and payable:</b>				
Within one year	40,876,466	40,156,022	-	7,066,589
Later than one year	1,918,750	35,082,374	-	-
<b>Total Property Development Commitments</b>	<b>42,795,216</b>	<b>75,238,396</b>	<b>-</b>	<b>7,066,589</b>
<b>Property Development - Jointly Controlled Entities</b>				
<b>Contracted but not provided for and payable:</b>				
Within one year	45,000,000	44,443,437	45,000,000	44,443,437
Later than one year	11,874,411	46,252,290	11,874,411	46,252,290
<b>Total Property Development Commitments - Jointly Controlled Entities</b>	<b>56,874,411</b>	<b>90,695,727</b>	<b>56,874,411</b>	<b>90,695,727</b>
<b>Group's Share of Property Development - Jointly Controlled Entities</b>				
<b>Contracted but not provided for and payable:</b>				
Within one year	22,500,000	22,221,719	22,500,000	22,221,719
Later than one year	5,937,206	23,126,145	5,937,206	23,126,145
<b>Total Share of Property Development Commitments - Jointly Controlled Entities</b>	<b>28,437,206</b>	<b>45,347,864</b>	<b>28,437,206</b>	<b>45,347,864</b>
<b>Group's Property Development Commitments including Jointly Controlled Entities</b>				
<b>Contracted but not provided for and payable:</b>				
Within one year	63,376,466	62,377,741	22,500,000	29,288,308
Later than one year	7,855,956	58,208,519	5,937,206	23,126,145
<b>Total Property Development Commitments including Jointly Controlled Entities</b>	<b>71,232,422</b>	<b>120,586,260</b>	<b>28,437,206</b>	<b>52,414,453</b>

## 30 Contingencies

The Directors are of the opinion that provisions are not required in respect of these matters, as it is not probable that a future sacrifice of economic benefits will be required or the amount is not capable of reliable measurement.

### Guarantees

The Company has guaranteed the bank facilities of certain Controlled entities:	18,500,000	42,897,000	18,500,000	42,897,000
The Company has jointly guaranteed the bank facilities of certain Jointly Controlled entities:	6,100,000	20,100,000	6,100,000	20,100,000

### 31 Related Parties

The following were key management personnel of the Group at any time during the reporting period and unless otherwise indicated were key management personnel for the entire period:

#### Executive Directors

Mr John Chan

Mr Richard Dean Rimington

#### Non-executive Directors

Mr Paul Anthony Rengel

Mr John Boon Heng Cheak

Mr Kee Kong Loh

#### Executives

Mr Darren John Pateman

Mr Edward Guy Bank

Note	Consolidated		Company	
	2008 \$	2007 \$	2008 \$	2007 \$
Short-term employee benefits	412,606	249,231	412,606	249,231
Share-based payments	23,795	2,871,232	23,795	2,871,232
	<u>436,401</u>	<u>3,120,463</u>	<u>436,401</u>	<u>3,120,463</u>

The key management personnel compensation included in 'personnel expenses' is as follows:

Short-term employee benefits	11	412,606	249,231	412,606	249,231
Share-based payments	25	23,795	2,871,232	23,795	2,871,232
		<u>436,401</u>	<u>3,120,463</u>	<u>436,401</u>	<u>3,120,463</u>

#### Management Fees:

The Company had previously entered into a management agreement ("the Agreement") with J&R Management Pty Ltd ("J&R Management") for the provision of executive management, project management and company secretarial services to the Company for a period of three years from 1 July 2004. The agreement was signed on 16 December 2004. The Company and J&R Management had agreed to an extension of the agreement for a period of seven months from 1 July 2007. Mr John Chan and Mr Richard Dean Rimington are Directors and shareholders of J&R Management. Mr Darren John Pateman is a shareholder of J&R Management. The agreement provided for the payment of a commission of eight per cent of pre-tax profits of the Company in each financial year.

The management agreement included a clause to pay J & R Management fifty percent of the management fee payable to the Company by Boas Gardens Estate Pty Ltd.

The terms and conditions of the transactions with J&R Management were no more favourable than those available, or which might reasonably be expected to be available, on similar transactions to non-director related entities on an arm's length basis.

On 31 January 2008 the Company announced that the management agreement with J&R Management Pty Ltd under which the executive management staff and other staff provided to Finbar Group Limited had ceased. The terms of the conclusion of the agreement included the employment directly by Finbar of the entire executive and other staff previously provided under that agreement. These arrangements are on terms that ensures that the financial impact upon Finbar is neutral.

With effect from 31 January 2008, the Company and J&R Management entered into a Deed of Entitlements Under Management Agreement which recognised that the Agreement had expired through the effluxion of time. The Company and J&R Management agreed to an amount of monies due to J&R Management (\$5,206,282 net of GST) under Clause 5 of the Agreement for work in progress pursuant to Clause 5A of the Agreement. Terms of payment were also negotiated by the Company, with an initial payment of \$1,206,282 (net of GST) followed by four quarterly payments of \$1,000,000 (net of GST) commencing on 1 May 2008. Interest is charged by J&R Management at a rate of 7.3% per annum calculated on the daily balance outstanding and payable monthly in arrears.

The Company has recognised the amount of \$5,206,282 initially through Trade and other payables and through Prepayments. As each development project, the subject of work in progress pursuant to Clause 5A of the Agreement is completed, the amount of work in progress applicable to that development project is amortised to profit or loss.

The aggregate amounts recognised during the year relating to J&R Management were as follows:

	Note	Consolidated		Company	
		2008 \$	2007 \$	2008 \$	2007 \$
Monthly fee	a)	346,253	442,391	346,253	442,391
Eight per cent of Pre-tax Company profits	b)	(50,117)	111,096	(50,117)	111,096
Eight per cent of Pre-tax Jointly Controlled entities profits	c)	213,488	280,425	213,488	280,425
Eight per cent of Pre-tax Subsidiaries profits		547,455	129,973	547,455	129,973
Fifty per cent of Boas Gardens Estate Pty Ltd management fee		-	(1,336)	-	(1,336)
Deed of Entitlements management fee	d)	426,125	-	426,125	-
		<u>1,483,204</u>	<u>962,549</u>	<u>1,483,204</u>	<u>962,549</u>

The calculation of management fees for 2008 are based on Australian Accounting Standards (AASBs) profit calculations.

- The monthly fee payable to J&R Management is \$49,465 per month (2007: \$36,866 per month).
- The calculation of the eight per cent of Pre-tax Company profits does not include the Share of net profits of Jointly Controlled entities' accounted for using the equity method, and does not include the net profits of Subsidiaries.
- The calculation of the eight per cent of Pre-tax Jointly Controlled entities profits is calculated on the Company's interest in the Jointly Controlled entities'.
- The calculation of the Deed of Entitlements management fee is as a consequence of the expiry through the effluxion of time of the J&R Management Pty Ltd management agreement.

#### Individual Directors and Executives Compensation Disclosures

Information regarding individual directors and executives compensation and some equity instruments disclosures as permitted by Corporations Regulations 2M.3.03 and 2M.6.04 are provided in the Remuneration Report section of the Directors' report on pages 20 to 26.

Apart from the details disclosed in this note, no director has entered into a material contract with the Company or the Group since the end of the previous financial year and there were no material contracts involving directors' interests existing at year-end.

#### Loans to Key Management Personnel and their Related Parties

Details regarding the aggregate of loans made, guaranteed or secured by any entity in the Group to key management personnel and their related parties, and the number of individuals in each group, are as follows:

	Opening Balance	Closing Balance	Interest Paid and Payable in the Reporting Period	Number in Group at 30 June
<b>Directors</b>	\$	\$	\$	
Total for related parties 2007	182,713	-	21,556	1

For all loans to related entities, interest was payable at prevailing market rates, currently 7.05% p.a. The principal amount was repayable at any time on or before 3 March 2007. Interest was payable at the termination of the loan. Interest received on the loans totalled \$Nil (2007: \$21,556) consolidated, and \$Nil (2007: \$21,556) the Company. No amounts have been written down or recorded as allowances, as the balances were considered fully collected.

#### Other Related Party Transactions with the Company or its Subsidiaries

The Company received rental income and reimbursement of outgoings from J & R Management for the use of office space within the offices at Level 3, 15 Labouchere Road, South Perth.

### 31 Related Parties (continued)

Other than as outlined above, the terms and conditions of the transactions with Directors and Director related entities were no more favourable than those available, or which might be expected to be available, on similar transactions to Non-director related entities on an arm's length basis.

		Consolidated		Company	
		2008	2007	2008	2007
		\$	\$	\$	\$
The value of transactions during the year with Directors and their Director-related entities were as follows:					
<b>Director</b>	<b>Director-related Entity</b>				
Mr John Chan and Mr Richard Dean Rimington	J&R Management Pty Ltd				
	Management fee paid	1,057,079	962,549	1,057,079	962,549
	Deed of Entitlements	426,125	-	426,125	-
	Rent and outgoings received	(21,360)	(27,950)	(21,360)	(27,950)
	Administration fees	3,032	-	3,032	-

Amounts payable to and receivable from Directors and their Director-related entities at balance date arising from these transactions were as follows:

Current Trade and Other Receivables	Rent and outgoings received	3,696	17,348	3,696	17,348
Current Trade and Other Receivables	Administration fees	3,336	-	3,336	-
		<u>7,032</u>	<u>17,348</u>	<u>7,032</u>	<u>17,348</u>
Current Trade and Other Payables	Management fee	16,720	460,777	16,720	460,777
Current Trade and Other Payables	Administration fee	2,923	-	2,923	-
Current Trade and Other Payables	Deed of Entitlements	3,300,000	460,777	3,300,000	460,777
		<u>3,302,923</u>	<u>460,777</u>	<u>3,302,923</u>	<u>460,777</u>

From time to time, key management personnel of the Company or its Subsidiaries, or their related entities, may purchase goods from the Group. These purchases are on the same terms and conditions as those entered into by other Group customers.

#### Equity Instruments

All options refer to options over ordinary shares of Finbar Group Limited, which are exercisable on a one-for-one basis under the Executive Option Plan 2003.

#### Options and Rights Over Equity Instruments

The movement during the reporting period in the number of options over ordinary shares in Finbar Group Limited held, directly, indirectly or beneficially, by each key management person, including their related parties, is as follows:

	Held at 1 July 2007	Granted in Period	Exercised in Period	Held at 30 June 2008	Vested During the Period	Vested and Exercisable at 30 June 2008
<b>Directors</b>						
Mr John Chan	1,950,000	-	(1,900,000)	50,000	-	50,000
Mr Richard Dean Rimington	1,400,000	-	(300,000)	1,100,000	-	1,100,000
Mr Paul Anthony Rengel	500,000	-	(200,000)	300,000	-	300,000
<b>Executives</b>						
Mr Darren John Pateman	1,000,000	-	(1,000,000)	-	-	-
Mr Edward Guy Bank	250,000	-	(250,000)	-	-	-
	<u>5,100,000</u>	<u>-</u>	<u>(3,650,000)</u>	<u>1,450,000</u>	<u>-</u>	<u>1,450,000</u>

No options held by key management personnel are vested but not exercisable.



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Further details, including grant dates and exercise dates regarding options granted to executives under the Executive Option Plan 2003 are in Note 25.

#### Movements in Shares

The movement during the reporting period in the number of ordinary shares in Finbar Group Limited held, directly, indirectly or beneficially, by each key management person, including their related parties, is as follows:

	Held at 1 July 2007	Received on Exercise of Options	Change in Indirect Holdings	Change in Direct Holdings	Held at 30 June 2008
<b>Directors</b>					
Mr John Chan	16,526,040	1,500,000	2,001,616	64,364	20,092,020
Mr Richard Dean Rimington	4,409,891	300,000	-	-	4,709,891
Mr Paul Anthony Rengel	623,000	200,000	-	(180,000)	643,000
Mr John Boon Heng Cheak	380,000	-	-	-	380,000
Mr Kee Kong Loh	1,932,656	-	-	-	1,932,656
<b>Executives</b>					
Mr Darren John Pateman	876,563	-	1,298,581	-	2,175,144
Mr Edward Guy Bank	-	250,000	266,503	(250,000)	266,503
	<b>24,748,150</b>	<b>2,250,000</b>	<b>3,566,700</b>	<b>(365,636)</b>	<b>30,199,214</b>

	Held at 1 July 2006	Received on Exercise of Options	Change in Indirect Holdings	Change in Direct Holdings	Held at 30 June 2007
<b>Directors</b>					
Mr John Chan	15,842,865	-	(106,265)	789,440	16,526,040
Mr Richard Dean Rimington	4,413,891	-	(4,000)	-	4,409,891
Mr Paul Anthony Rengel	623,000	-	-	-	623,000
Mr John Boon Heng Cheak	380,000	-	-	-	380,000
Mr Kee Kong Loh	1,932,656	-	-	-	1,932,656
<b>Executives</b>					
Mr Darren John Pateman	911,175	-	-	(34,612)	876,563
Mr Edward Guy Bank	-	-	-	-	-
	<b>24,103,587</b>	<b>-</b>	<b>(110,265)</b>	<b>754,828</b>	<b>24,748,150</b>

No shares were granted to key management personnel during the reporting period as remuneration.

#### Identity of Related Parties

The Group has a related party relationship with its Subsidiaries, Jointly Controlled entities (see Note 16) and with its key management personnel.

#### Other Related Party Transactions

##### Subsidiaries

Loans are made by the Company to wholly owned Subsidiaries for property development undertakings. Loans outstanding between the Company and its Subsidiaries are interest bearing and are repayable at the completion of the Controlled entity's development project.

### 31 Related Parties (continued)

As at 30 June 2008, the balance of these loans were as follows:

	2008 \$	2007 \$
17-19 Carr Street Pty Ltd	-	6,993,261
59 Albany Highway Pty Ltd	5,984,691	4,369,072
135 Adelaide Terrace Developments Pty Ltd	-	3,211,943
175 Adelaide Terrace Pty Ltd	2,168,632	1,508,613
Burt Way Developments Pty Ltd	6,066,962	6,602,157
Lake Street Pty Ltd	5,118,540	2,711,258
Lot 1 to 10 Whatley Crescent Pty Ltd	7,876,619	1,653,569
	<u>27,215,444</u>	<u>27,049,873</u>

Loans are made by the Company to wholly owned Subsidiaries to fund capital purchases and general ongoing funding. Loans outstanding between the Company and its Subsidiaries are interest bearing and are at call.

As at 30 June 2008, the balance of these loans were as follows:

Finbar Finance Pty Ltd	-	3,025
Finbar Funds Management Limited	-	6,266
Finbar Property Trust	5,816,503	5,102,844
Finbar Project Management Pty Ltd	3,832	3,398
Finbar Property Maintenance Pty Ltd	-	2,375
Wembley Office Park Pty Ltd	2,221	1,970
	<u>5,822,556</u>	<u>5,119,878</u>

Loans are made by the 59 Albany Highway Pty Ltd (a Controlled entity of the Company) to 59 Albany Highway Joint Venture Pty Ltd (a Controlled entity of 59 Albany Highway Pty Ltd) for property development undertakings. Loans outstanding between the companies are interest bearing and are repayable at the completion of the Controlled entity's development project.

As at 30 June 2008, the balance of these loans were as follows:

59 Albany Highway Joint Venture Pty Ltd*	<u>5,984,691</u>	-
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\* On 27 November 2007, 59 Albany Highway Pty Ltd, a subsidiary of the Company, acquired a further 51 shares in 59 Albany Highway Joint Venture Pty Ltd, taking the shareholding in 59 Albany Highway Joint Venture Pty Ltd to 111 of 130 issued and fully paid shares. 59 Albany Highway Joint Venture Pty Ltd is now accounted for by 59 Albany Highway Pty Ltd as a Controlled entity. 59 Albany Highway Joint Venture Pty Ltd had previously been accounted for by 59 Albany Highway Pty Ltd as an Equity Accounted Investee.

In the financial statements of the Company investments in Subsidiaries are measured at cost.

#### Jointly Controlled Entities

Loans are made by the Company to Jointly Controlled entities for property development undertakings. Loans outstanding between the Company and its Jointly Controlled entities are interest bearing and are repayable at the completion of the Jointly Controlled entity's development project.

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As at 30 June 2008, the balance of these loans were as follows:

	2008 \$	2007 \$
132 Terrace Road Joint Venture Pty Ltd	-	8,473,609
188 Adelaide Terrace Joint Venture Pty Ltd	-	1,101,562
375 Hay Street Pty Ltd	6,581,504	5,110,292
406 & 407 Newcastle Street Pty Ltd	779,832	130,092
701 Wellington Street Pty Ltd	5,069,920	542,248
Joint Venture Property Maintenance Pty Ltd	34,943	1,570
Rivervale Concepts Pty Ltd	1,375,838	2,451,053
	<u>13,842,037</u>	<u>17,810,426</u>

Loans were made by the 59 Albany Highway Pty Ltd (a Controlled entity of the Company) to 59 Albany Highway Joint Venture Pty Ltd (formerly a Jointly Controlled entity of 59 Albany Highway Pty Ltd) for property development undertakings. Loans outstanding between the companies are interest bearing and are repayable at the completion of the entity's development project.

59 Albany Highway Joint Venture Pty Ltd*	-	4,369,072
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\* On 27 November 2007, 59 Albany Highway Pty Ltd, a subsidiary of the Company, acquired a further 51 shares in 59 Albany Highway Joint Venture Pty Ltd, taking the shareholding in 59 Albany Highway Joint Venture Pty Ltd to 111 of 130 issued and fully paid shares. 59 Albany Highway Joint Venture Pty Ltd is now accounted for by 59 Albany Highway Pty Ltd as a Controlled entity. 59 Albany Highway Joint Venture Pty Ltd had previously been accounted for by 59 Albany Highway Pty Ltd as an Equity Accounted Investee.

In the financial statements of the Company investments in Jointly Controlled entities are measured at cost.

## 32 Group Entities

	Country of Incorporation	Shareholding /Unit Holding \$	Ownership Interest	
			2008	2007
<b>Parent Company</b>				
Finbar Group Limited				
<b>Subsidiaries</b>				
17-19 Carr Street Pty Ltd	Australia	1	100%	100%
59 Albany Highway Pty Ltd	Australia	11	68.75%	68.75%
135 Adelaide Terrace Developments Pty Ltd	Australia	1	100%	100%
175 Adelaide Terrace Pty Ltd	Australia	1	100%	100%
Burt Way Developments Pty Ltd	Australia	1	100%	100%
Finbar Finance Pty Ltd	Australia	1	100%	100%
Finbar Funds Management Limited	Australia	1	100%	100%
Finbar Property Trust	Australia	100	100%	100%
Finbar Project Management Pty Ltd	Australia	2	100%	100%
Finbar Property Maintenance Pty Ltd	Australia	1	100%	100%
Lake Street Pty Ltd	Australia	1	100%	100%
Lot 1 to 10 Whatley Crescent Pty Ltd	Australia	1	100%	100%
Wembley Office Park Pty Ltd	Australia	1	100%	100%
		123		
<b>Subsidiaries of Subsidiaries</b>				
59 Albany Highway Joint Venture Pty Ltd	Australia	111	85.38%	-

In the financial statements of the Company, investments in Subsidiaries are measured at cost and included with other financial assets (see Note 17).

## 33 Subsequent Events

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors of the Company, to affect significantly the operations of the Company, the results of those operations, or the state of affairs of the Company in future financial years.

## 34 Auditors' Remuneration

### Audit Services:

#### Auditors of the Company

Audit and review of the financial reports (KPMG Australia)

	Consolidated		Company	
	2008 \$	2007 \$	2008 \$	2007 \$
Audit and review of the financial reports (KPMG Australia)	160,400	98,100	160,400	98,100

### Audit Services:

#### Auditors of the Jointly Controlled Entities

Audit and review of the financial reports (KPMG Australia)

Audit and review of the financial reports (KPMG Australia)	-	11,000	-	11,000
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### Services Other Than Statutory Audit:

#### Services other than Statutory Audit:

Taxation compliance services (KPMG Australia)

Accounting advice (KPMG Australia)

Taxation compliance services (KPMG Australia)	7,500	5,100	7,500	5,100
Accounting advice (KPMG Australia)	22,500	8,000	14,500	8,000
	30,000	13,100	22,000	13,100

In the opinion of the Directors of Finbar Group Limited ('the Company'):

1. a) The financial statements and notes, (including the remuneration disclosures that are contained in Sections 4.2.1 to 4.2.3 of the Remuneration report in the Directors' report) set out on Pages 34 to 82, are in accordance with the Corporations Act 2001, including:
  - i) giving a true and fair view of the financial position of the Company and the Group as at 30 June 2008 and of their performance, as represented by the results of their operations and their cash flows, for the year ended on that date; and
  - ii) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Corporations Regulations 2001;
- b) the financial report also complies with International Financial Reporting Standards as disclosed in Note 2(a);
- c) There are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.
2. There are reasonable grounds to believe that the Company and the group entities identified in Note 32 will be able to meet any obligations or liabilities to which they are or may become subject to.
3. The Directors have been given the declarations by the Chief Executive Officer and the Chief Financial Officer for the financial year ended 30 June 2008 pursuant to Section 295A of the Corporations Act 2001.

Dated at Perth this twenty first day of August 2008.

Signed in accordance with a resolution of the Board of Directors:



John Chan  
Managing Director



## Report on the financial report

We have audited the accompanying financial report of Finbar Group Limited (the Company), which comprises the balance sheets as at 30 June 2008, and the income statements, statements of changes in equity and cash flow statements for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the directors' declaration of the Group comprising the company and the entities it controlled at the year's end or from time to time during the financial year.

### *Directors' responsibility for the financial report*

The directors of the company are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the *Corporations Act 2001*. This responsibility includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances. In note 2(a), the directors also state, in accordance with Australian Accounting Standard AASB 101 *Presentation of Financial Statements*, that the financial report of the Group, comprising the financial statements and notes, complies with International Financial Reporting Standards but that the financial report of the Company does not comply.

### *Auditor's responsibility*

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We performed the procedures to assess whether in all material respects the financial report presents fairly, in accordance with the *Corporations Act 2001* and Australian Accounting Standards (including the Australian Accounting Interpretations), a view which is consistent with our understanding of the Company's and the Group's financial position and of their performance.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Statement of independence*

In conducting our audit, we have complied with the independence requirements of the Corporations Act 2001.

### *Auditor's opinion*

In our opinion:

- (a) the financial report of Finbar Group Limited is in accordance with the Corporations Act 2001, including:
  - (i) giving a true and fair view of the Company's and the Group's financial position as at 30 June 2008 and of their performance for the year ended on that date; and
  - (ii) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Corporations Regulations 2001.
- (b) the financial report Finbar Group Limited also complies with International Financial Reporting Standards as disclosed in note 2(a).

## Report on the remuneration report

We have audited the Remuneration Report included in the directors' report for the year ended 30 June 2008. The directors of the company are responsible for the preparation and presentation of the remuneration report in accordance with Section 300A of the Corporations Act 2001. Our responsibility is to express an opinion on the remuneration report, based on our audit conducted in accordance with auditing standards.

### *Auditor's opinion*

In our opinion, the remuneration report of Finbar Group Limited for the year ended 30 June 2008, complies with Section 300A of the Corporations Act 2001.



KPMG



Robert Kelly  
**Partner**

Perth  
20 August 2008



To: the directors of Finbar Group Limited

I declare that, to the best of my knowledge and belief, in relation to the audit for the year ended 30 June 2008 there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

A stylized, handwritten signature of the KPMG firm, written in black ink.

KPMG

A handwritten signature of Robert Kelly, written in black ink.

Robert Kelly

**Partner**

Perth

20 August 2008



Additional information required by the ASX Limited Listing Rules and not disclosed elsewhere in this report is set out below.

## Shareholdings (as at 30 June 2008)

### Substantial Shareholders

The number of shares held by substantial shareholders and their associates are set out below:

Shareholder Name	Number	%
Chuan Hup Holdings	25,108,920	17.72
Apex Equity Holdings Berhad	15,086,806	10.65
Blair Park Pty Ltd	8,315,395	5.87
DBS Vickers Securities (Singapore) Pte Ltd	6,200,000	4.38

### Voting rights

#### Ordinary shares

Refer to Note 22 in the Notes to the Financial Statements.

### Distribution of Equity Security Holders

Range	Holder of Holders	Ordinary Shares	Options
1-1000	97	33,407	-
1,001-5,000	140	451,389	-
5,001-10,000	100	810,250	-
10,001-100,000	250	7,808,943	-
100,001-over	85	132,579,207	-
	<u>672</u>	<u>141,683,196</u>	<u>-</u>

The number of shareholders holding less than a marketable parcel of ordinary shares is 82.

### Stock Exchange

The Company is listed on the Australian Securities Exchange. The Home exchange is Perth.

ASX Code: FRI

### Other information

Finbar Group Limited, incorporated and domiciled in Australia, is a publicly listed company limited by shares.

Shareholdings (as at 30 June 2008) (continued)

**Twenty Largest Shareholders:**

	Number of Ordinary Shares Held	%
Chuan Hup Holdings	25,108,920	17.72
Apex Equity Holdings Berhad	15,086,806	10.65
Blair Park Pty Ltd	8,315,395	5.87
DBS Vickers Securities (Singapore) Pte Ltd	6,200,000	4.38
Hamlet Management Limited	6,070,176	4.28
Maju Makmur Nominees	5,091,662	3.59
ANZ Nominees Limited Cash Income A/C	4,732,084	3.34
Invia Custodian Pty Ltd Black A/C	4,659,522	3.29
Fadmoor Pty Ltd John Rubino Super Fund A/C	3,890,000	2.75
Invia Custodian Pty Ltd White A/C	3,785,580	2.67
Apex Investments Pty Ltd	3,543,462	2.50
Mr Ah Hwa Lim	3,118,513	2.20
Mr Wan Kah Chan Mrs Mui Tee Chan Chan Family Super Fund A/C	2,931,676	2.07
Baguio International Limited	2,879,344	2.03
Dynamic Corporation Pty Ltd	2,465,476	1.74
Zero Nominees Pty Ltd	2,417,638	1.71
Mr Guan Seng Chan	2,185,606	1.54
Mr Wan Soon Chan	2,081,892	1.47
Pateman Equity Pty Ltd	1,516,410	1.07
National Nominees Limited	1,459,664	1.03
<b>Top 20</b>	<b>107,539,826</b>	<b>75.90</b>



